



# **Staff Employed at School and Central Office Levels Maryland Public Schools June 2010**

***(Revised 3/11)***



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## **Introduction**

The following tables were prepared from the annual staff reports submitted by the 24 Maryland local education agencies (LEAs) to the Maryland State Department of Education (MSDE) as of June 1, 2010. All positions, with the exception of temporary and hourly personnel and contractual personnel with less than a school-year contract, are included in the report.

In Maryland, instructional personnel include teachers, therapists, guidance counselors, school psychologists, school librarians, teacher trainers, athletic coaches, teacher aides, and others who work directly with students in the delivery of instructional programs and activities. Noninstructional personnel are staff in the central office and staff at school level who are not involved directly in the delivery of instructional services.

## Definitions

### **Budget Categories**

**Administration** - General regulation, direction, and control of the LEA, including board of education, personnel, research and development, data processing, planning, business services, and instructional program supervision and direction for non-special education programs

**Mid-level Administration** - District-wide administration and supervision of instructional programs and school administration.

**Instruction** - Direct and supportive activities dealing with student instruction, including classroom instruction; career and technology education; cocurricular activities; school media services, special programs for limited English proficient students, gifted and talented students, and compensatory education; guidance services; psychological services; instructional staff development; and adult education.

**Special Education** - Activities designed for students who, through appropriate assessment, have been determined to have temporary or long-term special education needs arising from cognitive, emotional, and/or physical factors, as defined in the State Board of Education's Special Education Bylaw.

**Student Personnel Services** - School attendance, school social work, and student accounting services

**Health Services** - Physical and mental health activities that provide students with medical services, including health screening, emergency injury, illness care, dental services, appraisal services, etc.

**Student Transportation Services** - Conveyance of students before, during, and after the school day, including the regular servicing and maintenance of vehicles

**Operation of Plant** - Care and upkeep of buildings and grounds, warehousing and distribution services, and security and safety services

**Maintenance of Plant** - Activities concerned with keeping the grounds, buildings, and equipment in their original condition of completeness or efficiency

**Food Services** - School cafeteria services, including food preparation and food delivery

**Community Services** - Services provided by the LEA for the community or some segment of the community other than for public school activities and adult education programs. Examples are community recreation programs, civic activities, and programs of custody and care of children.

**School Construction** - Major renovation and construction projects of the LEA

**Capital Outlay** - expenditures of current funds for directing and managing the acquisition of, or addition to, fixed assets, including money spent for land or existing buildings, improvements to grounds, construction, remodeling, or renovations.

**Position Types**

**Superintendent** - The chief administrative officer of the school system

**Director, Coordinator, Supervisor, Other Administrators** - Staff with broad LEA responsibilities who direct and supervise other employees

**Principal** - The administrative head of a school

**Vice Principals** - Staff assigned to assist the principal with the daily administration and supervision of school activities and services

**Teachers** - Staff with duties relating to instructing students, including classroom teachers, home and hospital teachers, distance learning teachers, etc.

**Therapists** - Staff who perform activities related to physical or occupational methods of treatment and rehabilitation of students

**Librarian/Media Specialists** - Staff who perform duties related to organizing and managing school libraries

**Guidance Counselors** - Staff responsible for counseling students with regard to their academic, self-management, education/career decision-making, interpersonal, or related needs that impact directly on educational and career choices

**Psychological Personnel** - Staff who evaluate a student's cognitive and emotional development, diagnose educational and personal disabilities, and provide appropriate follow-up in the form of consultation or direct intervention

**Pupil Personnel Workers (PPWs)** - Staff who work with the family, school, and community to determine the cause of and provide solutions for serious attendance, academic, and/or disciplinary problems of students

**Social Workers** - Staff assigned to investigate, diagnose, and provide case work and group work services for student problems arising from the home, school, or community

**Nurses** - Staff who provide services such as health appraisals, treatment of minor injuries, and referrals for other health services

**Teacher Aides** - Staff who are assigned to assist in delivery of instructional services to students

**Library Aides** - Staff who are assigned to assist in the school media center

**Other Aides** - Assistant counselors, computer aides, extra-curricular activity aides, psychological assistants, etc.

**Secretaries and Clerks** - Staff whose occupations require skill and training in clerical-type work including preparing, transcribing, systematizing, or preserving written communications and reports. Included are bookkeepers, messengers, and office machine operators

**Table 1**  
**Staff Employed in All Positions**  
**Maryland Public Schools: June 2010**

Local Education Agency	Total Staff Employed	Instructional					Noninstructional					
		Total Instructional	Teachers and Therapists	Media, Guidance, and Psychologists	Other Professionals*	Aides	Total Noninstructional	Superintendents, Associate, and Assistant Superintendents	Directors, Coordinators, and Supervisors^	Principals, Vice Principals and Other School Administrators	Other Professionals†	Support Staff@
<b>Total State</b>	<b>116,597.6</b>	<b>80,045.4</b>	<b>60,000.4</b>	<b>4,344.9</b>	<b>2,622.5</b>	<b>13,077.6</b>	<b>36,552.2</b>	<b>147.0</b>	<b>2,288.9</b>	<b>3,545.7</b>	<b>3,883.2</b>	<b>26,687.3</b>
Allegany	1,391.7	985.8	711.0	57.0	40.0	177.8	405.9	2.0	34.0	43.0	14.0	312.9
Anne Arundel	9,414.4	6,820.6	5,258.8	380.1	228.3	953.4	2,593.8	6.0	123.6	301.4	248.7	1,914.1
Baltimore City	11,281.7	7,965.8	5,756.9	376.4	428.8	1,403.7	3,315.9	18.0	368.7	501.4	511.2	1,916.6
Baltimore	14,351.9	9,319.9	7,636.3	541.3	87.5	1,054.8	5,032.0	23.0	242.7	435.0	524.3	3,807.0
Calvert	2,209.1	1,555.2	1,123.4	79.0	29.0	323.8	653.9	3.0	52.0	75.0	64.0	459.9
Caroline	790.6	562.3	412.0	34.3	9.0	106.9	228.3	3.0	19.6	21.0	20.5	164.2
Carroll	3,593.7	2,509.5	1,965.2	140.0	33.2	371.0	1,084.2	3.0	96.6	100.0	146.6	738.0
Cecil	2,246.5	1,618.0	1,184.1	82.2	74.3	277.4	628.5	3.0	48.0	69.0	49.0	459.5
Charles	3,378.2	2,498.3	1,772.2	142.3	135.8	448.0	880.0	5.0	72.0	111.0	62.0	630.0
Dorchester	687.8	461.7	364.6	23.0	6.1	68.1	226.1	4.0	18.0	28.0	17.0	159.1
Frederick	5,354.2	3,726.8	2,709.0	188.6	79.1	750.0	1,627.4	8.0	117.2	150.4	57.0	1,294.8
Garrett	645.9	445.7	354.2	14.5	7.0	70.0	200.2	1.0	20.0	18.0	17.1	144.1
Harford	5,228.3	3,851.5	2,789.4	189.1	110.0	763.0	1,376.8	6.0	114.0	147.0	113.0	996.8
Howard	7,560.2	5,715.5	3,982.5	296.4	208.1	1,228.5	1,844.7	6.0	170.6	183.0	214.3	1,270.8
Kent	352.7	241.3	179.2	15.8	3.3	43.0	111.4	3.0	10.0	13.0	4.0	81.4
Montgomery	20,284.6	13,620.1	9,892.8	755.1	650.5	2,321.7	6,664.5	17.0	270.0	490.0	888.0	4,999.5
Prince George's	17,196.2	10,692.7	8,511.1	629.5	216.8	1,335.3	6,503.5	13.0	204.0	550.5	602.6	5,133.4
Queen Anne's	966.0	700.0	530.0	38.0	27.0	105.0	266.0	2.0	29.0	24.0	43.5	167.5
St. Mary's	2,156.9	1,507.1	1,079.1	80.6	74.8	272.5	649.8	3.0	66.0	69.0	66.8	445.0
SEED School	60.8	20.8	15.8	4.0	0.0	1.0	40.0	1.0	2.0	1.0	32.0	4.0
Somerset	458.8	329.9	226.8	17.0	18.3	67.9	128.8	2.0	17.9	14.0	10.0	84.9
Talbot	600.8	375.4	303.6	26.5	2.0	43.4	225.4	3.0	31.3	19.0	22.5	149.5
Washington	2,951.7	2,015.1	1,543.3	103.1	75.8	292.9	936.7	6.0	86.1	93.0	62.8	688.8
Wicomico	2,268.2	1,629.1	1,100.6	95.0	37.6	395.9	639.1	3.0	51.1	59.0	62.6	463.4
Worcester	1,166.9	877.3	598.6	36.0	40.2	202.5	289.6	3.0	24.5	30.0	29.7	202.4

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

^ Also includes pupil personnel workers, school social workers, and other administrators.

† Includes nurses, admission officers, research specialists, etc.

@ Includes technicians, service workers, secretaries and clerks, drivers, crafts and trades personnel, laborers, etc.

**Table 2**  
**Staff Employed by Position**  
**Maryland Public Schools: June 2010**

Local Education Agency	Total Staff Employed	Superintendents, Deputy, Associate, and Assistant Superintendents	Directors, Coordinators, Supervisors, and Administrators	Principals, Vice Principals, and Other School Administrators	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel
<b>Total State</b>	<b>116,597.6</b>	<b>147.0</b>	<b>1,647.8</b>	<b>3,545.7</b>	<b>58,462.9</b>	<b>1,737.9</b>	<b>1,231.9</b>	<b>2,407.5</b>	<b>713.5</b>
Allegany	1,391.7	2.0	29.0	43.0	686.0	25.0	22.0	28.0	7.0
Anne Arundel	9,414.4	6.0	80.5	301.4	5,064.2	196.9	115.1	203.8	62.2
Baltimore City	11,281.7	18.0	181.0	501.4	5,692.2	122.6	100.8	155.0	120.6
Baltimore	14,351.9	23.0	148.4	435.0	7,436.7	234.7	160.0	297.0	84.3
Calvert	2,209.1	3.0	46.0	75.0	1,092.0	31.4	22.0	43.0	14.0
Caroline	790.6	3.0	19.5	21.0	408.0	6.0	10.0	17.0	7.3
Carroll	3,593.7	3.0	87.6	100.0	1,909.6	55.6	35.0	90.6	15.4
Cecil	2,246.5	3.0	43.0	69.0	1,159.5	25.6	23.7	50.5	8.0
Charles	3,378.2	5.0	49.0	111.0	1,735.1	37.1	34.0	77.5	30.8
Dorchester	687.8	4.0	15.0	28.0	368.1	2.5	7.0	16.0	3.0
Frederick	5,354.2	8.0	83.0	150.4	2,644.9	64.1	57.5	108.6	22.5
Garrett	645.9	1.0	16.0	18.0	349.0	5.2	2.0	10.0	2.5
Harford	5,228.3	6.0	105.0	147.0	2,724.1	67.3	60.7	96.7	32.7
Howard	7,560.2	6.0	151.6	183.0	3,822.2	162.3	87.5	145.0	63.9
Kent	352.7	3.0	9.0	13.0	176.2	3.0	3.0	10.0	2.8
Montgomery	20,284.6	17.0	204.0	490.0	9,523.8	444.0	200.5	462.6	93.0
Prince George's	17,196.2	13.0	124.0	550.5	8,346.9	168.2	165.5	361.0	103.0
Queen Anne's	966.0	2.0	26.0	24.0	523.5	6.5	14.0	20.0	5.0
St. Mary's	2,156.9	3.0	58.0	69.0	1,059.2	19.9	28.6	43.0	9.0
SEED School	60.8	1.0	2.0	1.0	14.8	1.0	1.0	2.0	1.0
Somerset	458.8	2.0	11.9	14.0	223.6	3.2	6.0	8.0	3.0
Talbot	600.8	3.0	32.7	19.0	299.8	3.8	8.0	16.6	1.9
Washington	2,951.7	6.0	64.0	93.0	1,530.1	25.2	41.0	52.5	9.6
Wicomico	2,268.2	3.0	40.1	59.0	1,087.1	13.5	15.0	72.0	8.0
Worcester	1,166.9	3.0	21.5	30.0	586.3	13.3	12.0	21.0	3.0

NOTE: Positions shown above are irrespective of budget codes.



**Table 2 (Continued)**  
**Staff Employed by Position**  
**Maryland Public Schools: June 2010**

Local Education Agency	Pupil Personnel Workers and School Social Workers	Other Professionals*	School Nurses and Other Health Professionals	Teacher Aides	Library Aides	Other Aides	Bus Drivers and Other Transportation Personnel	Secretaries and Clerks	Support Staff^
<b>Total State</b>	<b>668.8</b>	<b>5,532.6</b>	<b>737.0</b>	<b>11,397.1</b>	<b>512.0</b>	<b>2,003.2</b>	<b>4,753.5</b>	<b>6,168.7</b>	<b>14,930.4</b>
Allegany	5.0	54.0	0.0	172.8	0.0	10.0	31.5	67.3	209.0
Anne Arundel	45.1	471.7	0.0	621.1	136.6	202.5	112.8	644.7	1,149.8
Baltimore City	193.2	876.6	0.0	1,282.5	0.0	485.3	82.0	322.0	1,148.5
Baltimore	94.3	398.1	178.6	1,018.5	14.9	53.8	1,008.0	740.7	2,026.0
Calvert	6.0	67.0	26.0	299.2	0.0	45.8	21.0	128.2	289.4
Caroline	1.0	17.0	9.6	93.4	0.0	20.6	31.8	42.6	82.7
Carroll	12.0	123.7	52.1	368.4	2.6	0.0	15.0	253.9	469.2
Cecil	5.0	91.3	31.0	277.4	0.0	0.0	24.0	144.0	291.5
Charles	23.0	197.8	0.0	389.0	31.0	34.0	7.0	204.1	412.9
Dorchester	3.0	13.1	1.0	66.1	0.0	2.0	13.0	44.5	101.6
Frederick	34.2	136.1	0.0	678.4	0.0	71.6	329.1	296.5	669.2
Garrett	4.0	15.0	9.1	62.0	7.0	3.0	0.0	44.5	97.6
Harford	9.0	165.0	55.0	396.7	46.5	332.8	165.7	263.7	554.3
Howard	20.0	371.4	48.0	1,165.5	58.0	81.0	0.0	433.9	760.9
Kent	1.0	6.3	1.0	32.0	7.0	4.0	2.0	32.0	47.4
Montgomery	66.0	1,462.5	0.0	1,852.0	188.6	282.1	1,500.7	979.5	2,518.3
Prince George's	80.0	589.4	226.0	1,289.6	0.0	320.0	1,204.2	862.0	2,793.0
Queen Anne's	3.0	56.0	13.5	99.0	4.0	2.0	21.0	69.5	77.0
St. Mary's	8.0	107.7	34.0	266.7	8.9	0.0	19.0	135.2	287.8
SEED School	0.0	30.0	2.0	0.0	0.0	1.0	0.0	2.0	2.0
Somerset	6.0	21.3	7.0	68.5	0.0	1.4	3.0	26.6	53.3
Talbot	13.9	9.2	0.0	36.0	0.0	7.4	33.3	33.5	82.8
Washington	22.1	126.5	0.0	291.0	0.0	8.9	120.2	164.1	397.5
Wicomico	11.0	73.2	27.0	386.9	0.0	22.0	3.6	170.0	276.8
Worcester	3.0	52.8	16.1	184.5	7.0	12.0	5.4	63.7	132.2

\* Includes both instructional and noninstructional professional personnel.

^ Includes technicians, service workers, crafts and trades personnel, laborers, etc.

NOTE: Positions shown above are irrespective of budget codes.

**Table 3**  
**Staff Employed in Maryland Public Schools**  
**June 2010**

Local Education Agency	Total Staff Employed	Instructional Staff*			Noninstructional Staff^
		Elementary	Middle and Combined	Secondary	
<b>Total State</b>	<b>116,597.6</b>	<b>37,217.2</b>	<b>18,740.1</b>	<b>20,957.5</b>	<b>39,682.8</b>
Allegany	1,391.7	453.7	214.5	245.0	478.6
Anne Arundel	9,414.4	3,185.7	1,761.1	1,652.3	2,815.3
Baltimore City	11,281.7	3,340.0	2,390.6	2,009.1	3,542.0
Baltimore	14,351.9	4,183.5	2,100.5	2,787.8	5,280.1
Calvert	2,209.1	647.4	358.8	437.3	765.6
Caroline	790.6	275.3	123.3	151.8	240.2
Carroll	3,593.7	1,147.1	551.5	731.4	1,163.7
Cecil	2,246.5	717.5	338.3	450.7	740.1
Charles	3,378.2	1,076.0	650.6	719.0	932.7
Dorchester	687.8	211.0	107.1	130.1	239.6
Frederick	5,354.2	1,764.8	898.0	957.6	1,733.8
Garrett	645.9	218.7	94.0	126.0	207.2
Harford	5,228.3	1,857.8	979.4	988.6	1,402.5
Howard	7,560.2	2,654.4	1,525.3	1,462.7	1,917.8
Kent	352.7	99.3	68.3	70.7	114.4
Montgomery	20,284.6	6,272.1	2,949.5	3,607.5	7,455.5
Prince George's	17,196.2	5,480.2	1,914.2	2,528.3	7,273.4
Queen Anne's	966.0	330.0	163.0	193.0	280.0
St. Mary's	2,156.9	768.2	305.8	378.3	704.6
SEED School	60.8	0.0	20.8	0.0	40.0
Somerset	458.8	163.5	46.0	108.5	140.8
Talbot	600.8	183.4	99.4	83.0	235.1
Washington	2,951.7	958.6	479.5	531.5	982.1
Wicomico	2,268.2	812.0	413.9	356.0	686.3
Worcester	1,166.9	417.1	186.9	251.2	311.6

\* Instructional staff does not include principals and vice principals.

^ Includes instructional staff at the central office level.

**Table 4**  
**Ratios of Total Enrollment to Selected Staff Positions**  
**Maryland Public Schools: June 2010**

Local Education Agency	Equated 9-30-09 Enrollment	Principals and Assistant Principals*		Teachers		Teachers and Therapists		Noninstructional Staff^	
		Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
<b>Total State</b>	<b>839,988.0</b>	<b>3,545.7</b>	<b>236.9</b>	<b>58,462.9</b>	<b>14.4</b>	<b>63,219.4</b>	<b>13.3</b>	<b>39,682.8</b>	<b>21.2</b>
Allegany	8,922.5	43.0	207.5	686.0	13.0	752.0	11.9	478.6	18.6
Anne Arundel	74,121.0	301.4	245.9	5,064.2	14.6	5,498.6	13.5	2,815.3	26.3
Baltimore City	82,405.5	501.4	164.4	5,692.2	14.5	6,359.8	13.0	3,542.0	23.3
Baltimore	101,532.0	435.0	233.4	7,436.7	13.7	7,763.9	13.1	5,280.1	19.2
Calvert	17,006.0	75.0	226.7	1,092.0	15.6	1,152.4	14.8	765.6	22.2
Caroline	5,387.5	21.0	256.5	408.0	13.2	424.0	12.7	240.2	22.4
Carroll	27,578.0	100.0	275.8	1,909.6	14.4	2,000.1	13.8	1,163.7	23.7
Cecil	15,350.0	69.0	222.5	1,159.5	13.2	1,259.5	12.2	740.1	20.7
Charles	26,461.0	111.0	238.4	1,735.1	15.3	1,930.0	13.7	932.7	28.4
Dorchester	4,521.0	28.0	161.5	368.1	12.3	377.7	12.0	239.6	18.9
Frederick	40,159.0	150.4	267.0	2,644.9	15.2	2,788.1	14.4	1,733.8	23.2
Garrett	4,311.0	18.0	239.5	349.0	12.4	361.2	11.9	207.2	20.8
Harford	38,636.0	147.0	262.8	2,724.1	14.2	2,904.4	13.3	1,402.5	27.5
Howard	50,160.5	183.0	274.1	3,822.2	13.1	4,194.6	12.0	1,917.8	26.2
Kent	2,141.0	13.0	164.7	176.2	12.2	182.5	11.7	114.4	18.7
Montgomery	140,267.5	490.0	286.3	9,523.8	14.7	10,731.7	13.1	7,455.5	18.8
Prince George's	126,657.0	550.5	230.1	8,346.9	15.2	8,817.9	14.4	7,273.4	17.4
Queen Anne's	7,673.5	24.0	319.7	523.5	14.7	557.0	13.8	280.0	27.4
St. Mary's	16,810.5	69.0	243.6	1,059.2	15.9	1,155.0	14.6	704.6	23.9
SEED School	160.0	1.0	160.0	14.8	10.8	15.8	10.2	40.0	4.0
Somerset	2,802.5	14.0	200.2	223.6	12.5	245.1	11.4	140.8	19.9
Talbot	4,384.5	19.0	230.8	299.8	14.6	305.6	14.3	235.1	18.7
Washington	21,718.5	93.0	233.5	1,530.1	14.2	1,664.8	13.0	982.1	22.1
Wicomico	14,353.5	59.0	243.3	1,087.1	13.2	1,138.2	12.6	686.3	20.9
Worcester	6,468.5	30.0	215.6	586.3	11.0	639.8	10.1	311.6	20.8

\* Includes other school-level administrators.

^ Includes instructional staff at the central office level, as well as principals, assistant principals, and other administrators.

NOTE: Positions shown above are irrespective of budget codes.

**Table 5**  
**Total Instructional Staff\* Employed**  
**Maryland Public Schools: June 2010**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>80,045.4</b>	<b>58,278.6</b>	<b>1,721.8</b>	<b>1,231.9</b>	<b>2,405.5</b>	<b>707.5</b>	<b>2,622.5</b>	<b>11,364.2</b>	<b>511.5</b>	<b>1,202.0</b>
Allegany	985.8	686.0	25.0	22.0	28.0	7.0	40.0	172.8	0.0	5.0
Anne Arundel	6,820.6	5,061.9	196.9	115.1	202.8	62.2	228.3	620.8	136.0	196.6
Baltimore City	7,965.8	5,635.9	121.0	100.8	155.0	120.6	428.8	1,279.5	0.0	124.2
Baltimore	9,319.9	7,401.6	234.7	160.0	297.0	84.3	87.5	1,017.0	14.9	22.9
Calvert	1,555.2	1,092.0	31.4	22.0	43.0	14.0	29.0	299.0	0.0	24.8
Caroline	562.3	406.0	6.0	10.0	17.0	7.3	9.0	90.6	0.0	16.4
Carroll	2,509.5	1,909.6	55.6	35.0	89.6	15.4	33.2	368.4	2.6	0.0
Cecil	1,618.0	1,158.5	25.6	23.7	50.5	8.0	74.3	277.4	0.0	0.0
Charles	2,498.3	1,735.1	37.1	34.0	77.5	30.8	135.8	387.0	31.0	30.0
Dorchester	461.7	362.1	2.5	7.0	16.0	0.0	6.1	66.1	0.0	2.0
Frederick	3,726.8	2,644.9	64.1	57.5	108.6	22.5	79.1	678.4	0.0	71.6
Garrett	445.7	349.0	5.2	2.0	10.0	2.5	7.0	62.0	7.0	1.0
Harford	3,851.5	2,722.1	67.3	60.7	96.7	31.7	110.0	396.7	46.5	319.8
Howard	5,715.5	3,820.2	162.3	87.5	145.0	63.9	208.1	1,165.5	58.0	5.0
Kent	241.3	176.2	3.0	3.0	10.0	2.8	3.3	32.0	7.0	4.0
Montgomery	13,620.1	9,462.3	430.5	200.5	462.6	92.0	650.5	1,851.0	188.6	282.1
Prince George's	10,692.7	8,343.9	167.2	165.5	361.0	103.0	216.8	1,271.5	0.0	63.8
Queen Anne's	700.0	523.5	6.5	14.0	20.0	4.0	27.0	99.0	4.0	2.0
St. Mary's	1,507.1	1,059.2	19.9	28.6	43.0	9.0	74.8	263.7	8.9	0.0
SEED School	20.8	14.8	1.0	1.0	2.0	1.0	0.0	0.0	0.0	1.0
Somerset	329.9	223.6	3.2	6.0	8.0	3.0	18.3	67.5	0.0	0.4
Talbot	375.4	299.8	3.8	8.0	16.6	1.9	2.0	36.0	0.0	7.4
Washington	2,015.1	1,518.1	25.2	41.0	52.5	9.6	75.8	291.0	0.0	1.9
Wicomico	1,629.1	1,087.1	13.5	15.0	72.0	8.0	37.6	386.9	0.0	9.0
Worcester	877.3	585.3	13.3	12.0	21.0	3.0	40.2	184.5	7.0	11.0

\* Includes all instructional staff who work at the central office, elementary, middle and combined, and secondary levels.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5a  
Elementary Instructional Staff Employed  
Maryland Public Schools: June 2010**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>37,217.2</b>	<b>26,700.6</b>	<b>791.2</b>	<b>756.0</b>	<b>775.0</b>	<b>146.2</b>	<b>913.9</b>	<b>6,270.3</b>	<b>262.9</b>	<b>601.1</b>
Allegany	453.7	305.9	0.0	14.0	14.0	0.0	5.0	114.8	0.0	0.0
Anne Arundel	3,185.7	2,337.8	115.4	78.0	71.3	23.9	78.0	364.7	60.9	55.8
Baltimore City	3,340.0	2,281.1	63.9	53.8	26.8	54.9	175.3	643.0	0.0	41.2
Baltimore	4,183.5	3,332.5	164.7	103.5	108.7	27.7	16.6	421.8	0.0	8.0
Calvert	647.4	449.1	0.0	12.0	13.0	0.0	11.9	158.4	0.0	3.0
Caroline	275.3	191.5	5.0	6.0	4.0	3.0	1.0	56.0	0.0	8.8
Carroll	1,147.1	846.4	29.1	21.0	25.0	0.0	13.9	210.1	1.6	0.0
Cecil	717.5	487.4	2.0	13.7	17.0	0.0	26.9	170.5	0.0	0.0
Charles	1,076.0	691.9	18.7	20.0	24.0	14.9	79.5	188.0	18.0	21.0
Dorchester	211.0	158.0	2.0	4.0	5.0	0.0	1.0	39.0	0.0	2.0
Frederick	1,764.8	1,233.3	39.8	35.5	36.9	0.0	24.6	343.5	0.0	51.2
Garrett	218.7	168.0	5.2	0.0	3.0	1.5	0.0	35.0	6.0	0.0
Harford	1,857.8	1,213.5	39.7	40.1	33.7	16.0	60.0	238.4	27.5	188.9
Howard	2,654.4	1,642.3	106.6	42.5	40.0	0.0	93.5	686.5	38.0	5.0
Kent	99.3	69.7	2.3	0.0	4.0	0.8	1.0	16.5	4.0	1.0
Montgomery	6,272.1	4,586.3	146.6	130.0	133.0	0.0	196.6	789.6	97.0	193.0
Prince George's	5,480.2	4,235.3	0.0	108.3	131.0	0.0	21.0	977.6	0.0	7.0
Queen Anne's	330.0	236.0	5.5	8.0	8.0	2.5	13.0	56.0	1.0	0.0
St. Mary's	768.2	518.2	0.0	19.2	18.1	0.0	35.3	168.6	8.9	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	163.5	102.8	3.2	3.0	4.0	1.0	6.0	43.5	0.0	0.0
Talbot	183.4	140.6	2.8	5.0	6.0	0.0	1.0	23.0	0.0	5.0
Washington	958.6	720.2	22.2	25.5	15.5	0.0	31.0	144.2	0.0	0.0
Wicomico	812.0	491.5	9.5	7.0	26.0	0.0	15.0	259.0	0.0	4.0
Worcester	417.1	261.5	7.0	6.0	7.0	0.0	6.8	122.5	0.0	6.3

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5b**  
**Middle and Combined Instructional Staff Employed**  
**Maryland Public Schools: June 2010**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>18,740.1</b>	<b>13,869.1</b>	<b>288.5</b>	<b>258.2</b>	<b>667.3</b>	<b>165.2</b>	<b>492.6</b>	<b>2,567.8</b>	<b>134.6</b>	<b>296.8</b>
Allegany	214.5	173.0	0.0	4.0	7.0	1.0	3.0	25.5	0.0	1.0
Anne Arundel	1,761.1	1,309.9	47.7	23.1	61.5	19.1	12.9	180.1	37.0	69.7
Baltimore City	2,390.6	1,665.7	42.5	27.0	36.0	37.4	113.0	436.0	0.0	33.0
Baltimore	2,100.5	1,600.0	40.8	27.5	74.6	15.9	27.5	298.7	8.5	7.0
Calvert	358.8	262.6	0.0	6.0	12.2	0.0	5.0	73.0	0.0	0.0
Caroline	123.3	89.0	1.0	2.0	6.0	4.3	5.0	15.1	0.0	0.9
Carroll	551.5	437.0	11.4	7.0	21.5	1.0	3.0	69.6	1.0	0.0
Cecil	338.3	277.8	0.0	5.5	12.0	0.0	2.0	41.0	0.0	0.0
Charles	650.6	457.6	16.7	8.0	22.5	8.5	26.3	103.0	7.0	1.0
Dorchester	107.1	89.0	0.0	2.0	4.0	0.0	1.0	11.1	0.0	0.0
Frederick	898.0	642.3	13.0	13.0	34.7	0.0	8.5	169.7	0.0	16.8
Garrett	94.0	78.0	0.0	0.0	2.0	1.0	1.0	11.0	1.0	0.0
Harford	979.4	693.9	25.4	10.6	28.5	8.0	20.0	100.6	9.5	82.9
Howard	1,525.3	1,017.7	40.2	22.0	43.0	62.9	53.0	266.5	20.0	0.0
Kent	68.3	49.8	0.7	2.0	3.0	1.0	0.0	8.0	2.0	1.8
Montgomery	2,949.5	2,091.8	44.3	40.5	141.8	2.0	129.4	397.0	44.6	58.1
Prince George's	1,914.2	1,616.9	0.0	30.0	86.0	0.0	34.0	126.0	0.0	21.4
Queen Anne's	163.0	125.0	0.0	4.0	4.0	1.0	5.0	23.0	1.0	0.0
St. Mary's	305.8	247.2	0.0	4.0	11.0	0.0	8.0	35.6	0.0	0.0
SEED School	20.8	14.8	1.0	1.0	2.0	1.0	0.0	0.0	0.0	1.0
Somerset	46.0	32.0	0.0	1.0	1.0	0.0	3.0	9.0	0.0	0.0
Talbot	99.4	84.0	1.0	2.0	5.0	0.0	0.0	7.0	0.0	0.4
Washington	479.5	370.0	0.0	8.0	18.0	0.0	13.0	70.5	0.0	0.0
Wicomico	413.9	311.0	1.0	5.0	24.0	1.0	11.0	60.9	0.0	0.0
Worcester	186.9	133.3	1.8	3.0	6.0	0.0	8.0	30.0	3.0	1.8

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5c  
Secondary Instructional Staff Employed  
Maryland Public Schools: June 2010**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>20,957.5</b>	<b>16,745.1</b>	<b>71.8</b>	<b>208.0</b>	<b>918.4</b>	<b>53.7</b>	<b>504.2</b>	<b>2,094.4</b>	<b>114.0</b>	<b>247.8</b>
Allegany	245.0	198.0	1.0	4.0	7.0	0.0	1.5	30.5	0.0	3.0
Anne Arundel	1,652.3	1,353.3	5.8	11.0	68.0	14.3	35.9	57.0	38.1	69.0
Baltimore City	2,009.1	1,540.0	4.6	20.0	85.0	24.0	113.0	179.5	0.0	43.0
Baltimore	2,787.8	2,319.5	4.8	28.0	113.7	0.0	42.4	265.6	6.4	7.4
Calvert	437.3	356.0	0.0	4.0	17.8	0.0	2.0	56.5	0.0	1.0
Caroline	151.8	120.5	0.0	2.0	7.0	0.0	1.0	17.6	0.0	3.7
Carroll	731.4	588.8	3.6	7.0	39.1	0.0	8.0	84.9	0.0	0.0
Cecil	450.7	370.2	0.0	4.5	21.0	0.0	0.0	55.0	0.0	0.0
Charles	719.0	567.0	0.7	6.0	29.0	5.3	13.0	86.0	6.0	6.0
Dorchester	130.1	109.1	0.0	1.0	6.0	0.0	1.1	13.0	0.0	0.0
Frederick	957.6	745.9	7.0	9.0	37.0	0.0	4.0	151.7	0.0	3.0
Garrett	126.0	102.0	0.0	2.0	5.0	0.0	1.0	15.0	0.0	1.0
Harford	988.6	811.7	2.2	10.0	34.5	7.7	10.0	56.0	9.5	47.0
Howard	1,462.7	1,147.2	14.0	23.0	61.0	1.0	12.0	204.5	0.0	0.0
Kent	70.7	56.2	0.0	1.0	3.0	1.0	0.3	7.0	1.0	1.2
Montgomery	3,607.5	2,651.2	25.6	29.0	182.6	0.0	181.8	467.3	47.0	23.0
Prince George's	2,528.3	2,237.0	0.0	23.0	123.8	0.0	2.0	112.2	0.0	30.5
Queen Anne's	193.0	155.5	1.0	2.0	8.0	0.5	5.0	17.0	2.0	2.0
St. Mary's	378.3	289.9	0.0	5.0	13.9	0.0	20.0	49.5	0.0	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	108.5	81.2	0.0	2.0	3.0	0.0	9.3	13.0	0.0	0.0
Talbot	83.0	71.0	0.0	1.0	4.0	0.0	1.0	4.0	0.0	2.0
Washington	531.5	419.4	0.0	7.5	19.0	0.0	17.0	67.6	0.0	1.0
Wicomico	356.0	268.0	1.0	3.0	22.0	0.0	6.0	55.0	0.0	1.0
Worcester	251.2	186.8	0.5	3.0	8.0	0.0	17.0	29.0	4.0	3.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 6**  
**Instructional Staff Employed in Regular Education Instruction-Related Positions\***  
**Maryland Public Schools: June 2010**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>61,361.1</b>	<b>49,360.0</b>	<b>1.0</b>	<b>1,231.9</b>	<b>2,404.5</b>	<b>705.6</b>	<b>2,215.9</b>	<b>4,409.0</b>	<b>511.5</b>	<b>521.7</b>
Allegany	747.1	585.0	0.0	22.0	27.0	7.0	28.0	75.1	0.0	3.0
Anne Arundel	5,419.9	4,315.4	0.0	115.1	202.8	62.2	211.1	255.4	136.0	121.8
Baltimore City	5,877.4	4,538.3	0.0	100.8	155.0	120.6	280.0	670.0	0.0	12.7
Baltimore	7,158.9	6,340.3	0.0	160.0	297.0	84.3	72.5	187.8	14.9	2.0
Calvert	1,171.4	909.8	0.0	22.0	43.0	14.0	22.5	136.3	0.0	23.8
Caroline	454.5	350.0	0.0	10.0	17.0	7.3	8.0	47.8	0.0	14.4
Carroll	2,032.9	1,685.7	0.0	35.0	89.6	15.4	26.2	178.4	2.6	0.0
Cecil	1,070.7	889.3	0.0	23.7	50.5	8.0	60.3	38.9	0.0	0.0
Charles	2,008.3	1,480.0	0.0	34.0	77.5	30.8	128.0	197.0	31.0	30.0
Dorchester	416.2	320.1	0.0	7.0	16.0	0.0	6.1	65.1	0.0	2.0
Frederick	2,908.7	2,364.8	0.0	57.5	108.6	22.5	69.6	229.0	0.0	56.6
Garrett	375.0	315.5	0.0	2.0	10.0	2.5	3.0	34.0	7.0	1.0
Harford	2,806.6	2,347.0	0.0	60.7	96.7	31.7	91.0	113.0	46.5	20.0
Howard	4,210.1	3,234.2	0.0	87.5	145.0	63.9	168.0	453.5	58.0	0.0
Kent	195.3	151.2	0.0	3.0	10.0	2.8	3.3	15.0	7.0	3.0
Montgomery	10,433.8	8,002.5	0.0	200.5	462.6	92.0	641.5	692.0	188.6	154.1
Prince George's	8,174.7	6,884.0	0.0	165.5	361.0	103.0	151.0	448.4	0.0	61.8
Queen Anne's	547.5	457.5	0.0	14.0	20.0	4.0	22.0	26.0	4.0	0.0
St. Mary's	1,203.9	913.6	0.0	28.6	43.0	9.0	64.7	136.2	8.9	0.0
SEED School	18.8	12.8	1.0	1.0	2.0	1.0	0.0	0.0	0.0	1.0
Somerset	266.5	190.8	0.0	6.0	8.0	3.0	18.3	40.0	0.0	0.4
Talbot	314.4	268.8	0.0	8.0	16.6	0.0	1.0	20.0	0.0	0.0
Washington	1,616.5	1,369.6	0.0	41.0	52.5	9.6	64.0	78.8	0.0	1.0
Wicomico	1,247.5	932.0	0.0	15.0	72.0	8.0	37.6	180.9	0.0	2.0
Worcester	684.7	502.0	0.0	12.0	21.0	3.0	38.2	90.5	7.0	11.0

\* See the definition of the Instruction category on page ii of this report.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.



**Table 7**  
**Instructional Staff Employed in Special Education Instruction-Related Positions\***  
**Maryland Public Schools: June 2010**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>18,684.4</b>	<b>8,918.6</b>	<b>1,720.8</b>	<b>0.0</b>	<b>1.0</b>	<b>1.9</b>	<b>406.6</b>	<b>6,955.2</b>	<b>0.0</b>	<b>680.3</b>
Allegheny	238.7	101.0	25.0	0.0	1.0	0.0	12.0	97.7	0.0	2.0
Anne Arundel	1,400.7	746.5	196.9	0.0	0.0	0.0	17.2	365.4	0.0	74.8
Baltimore City	2,088.4	1,097.6	121.0	0.0	0.0	0.0	148.8	609.5	0.0	111.5
Baltimore	2,161.1	1,061.3	234.7	0.0	0.0	0.0	15.0	829.2	0.0	20.9
Calvert	383.8	182.3	31.4	0.0	0.0	0.0	6.5	162.7	0.0	1.0
Caroline	107.7	56.0	6.0	0.0	0.0	0.0	1.0	42.8	0.0	1.9
Carroll	476.6	223.9	55.6	0.0	0.0	0.0	7.0	190.1	0.0	0.0
Cecil	547.3	269.2	25.6	0.0	0.0	0.0	14.0	238.5	0.0	0.0
Charles	490.0	255.1	37.1	0.0	0.0	0.0	7.8	190.0	0.0	0.0
Dorchester	45.6	42.1	2.5	0.0	0.0	0.0	0.0	1.0	0.0	0.0
Frederick	818.1	280.1	64.1	0.0	0.0	0.0	9.5	449.4	0.0	15.0
Garrett	70.7	33.5	5.2	0.0	0.0	0.0	4.0	28.0	0.0	0.0
Harford	1,044.9	375.1	67.3	0.0	0.0	0.0	19.0	283.7	0.0	299.8
Howard	1,505.4	586.0	162.3	0.0	0.0	0.0	40.1	712.0	0.0	5.0
Kent	46.0	25.0	3.0	0.0	0.0	0.0	0.0	17.0	0.0	1.0
Montgomery	3,186.3	1,459.8	430.5	0.0	0.0	0.0	9.0	1,159.1	0.0	128.0
Prince George's	2,518.0	1,460.0	167.2	0.0	0.0	0.0	65.8	823.1	0.0	2.0
Queen Anne's	152.5	66.0	6.5	0.0	0.0	0.0	5.0	73.0	0.0	2.0
St. Mary's	303.2	145.7	19.9	0.0	0.0	0.0	10.1	127.5	0.0	0.0
SEED School	2.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	63.5	32.8	3.2	0.0	0.0	0.0	0.0	27.5	0.0	0.0
Talbot	61.1	31.0	3.8	0.0	0.0	1.9	1.0	16.0	0.0	7.4
Washington	398.6	148.5	25.2	0.0	0.0	0.0	11.8	212.2	0.0	0.9
Wicomico	381.6	155.1	13.5	0.0	0.0	0.0	0.0	206.0	0.0	7.0
Worcester	192.6	83.3	13.3	0.0	0.0	0.0	2.0	94.0	0.0	0.0

\* See the definition of the Instruction category on page ii of this report.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 8**  
**Staff Employed in Administration-Related Positions**  
**Maryland Public Schools: June 2010**

Local Education Agency	Total	Superintendents	Deputy Superintendents	Associate and Assistant Superintendents	Directors	Coordinators	Supervisors	Other Administrators	Principals, Vice Principals, and Other School Administrators	Secretaries and Clerks
<b>Total State</b>	<b>9,744.6</b>	<b>24.0</b>	<b>16.0</b>	<b>104.0</b>	<b>301.7</b>	<b>354.3</b>	<b>349.2</b>	<b>184.8</b>	<b>3,318.9</b>	<b>5,091.7</b>
Allegany	114.0	1.0	0.0	1.0	6.0	2.0	10.0	0.0	40.0	54.0
Anne Arundel	861.8	1.0	1.0	4.0	21.0	23.5	12.0	4.0	285.0	510.3
Baltimore City	845.0	1.0	3.0	13.0	31.0	82.0	0.0	7.0	435.0	273.0
Baltimore	1,194.7	1.0	1.0	21.0	21.0	27.0	31.0	30.4	427.0	635.3
Calvert	189.0	1.0	1.0	1.0	5.5	2.0	17.3	2.8	60.0	98.4
Caroline	66.5	1.0	0.0	1.0	1.0	2.5	7.6	0.0	20.3	33.1
Carroll	362.5	1.0	0.0	2.0	8.0	21.6	33.3	1.0	96.0	199.7
Cecil	237.0	1.0	0.0	2.0	6.0	19.0	4.0	2.0	69.0	134.0
Charles	308.8	1.0	1.0	3.0	13.5	12.0	6.0	5.0	102.0	165.3
Dorchester	77.5	1.0	0.0	3.0	3.0	0.0	5.0	0.0	28.0	37.5
Frederick	465.8	1.0	0.0	6.0	20.0	11.0	21.5	1.0	146.3	259.0
Garrett	59.5	1.0	0.0	0.0	4.0	5.0	1.0	0.0	18.0	30.5
Harford	432.8	1.0	1.0	4.0	7.0	5.5	17.0	45.0	142.6	209.7
Howard	632.5	1.0	1.0	4.0	20.0	27.0	30.0	43.6	181.0	324.9
Kent	48.3	1.0	0.0	2.0	0.0	2.0	4.0	0.0	12.8	26.5
Montgomery	1,519.1	1.0	3.0	13.0	58.0	47.0	40.0	20.0	485.0	852.1
Prince George's	1,304.7	1.0	1.0	11.0	28.0	23.0	34.0	14.0	473.0	719.7
Queen Anne's	97.0	1.0	0.0	1.0	2.0	9.0	8.0	0.0	24.0	52.0
St. Mary's	213.5	1.0	1.0	1.0	9.0	5.0	22.0	6.0	68.0	100.5
SEED School	4.0	0.0	1.0	0.0	1.0	0.0	0.0	0.0	1.0	1.0
Somerset	46.2	1.0	0.0	1.0	3.0	0.9	3.0	0.0	14.0	23.3
Talbot	62.7	1.0	0.0	2.0	9.0	0.0	8.9	1.0	18.0	22.8
Washington	272.4	1.0	1.0	4.0	14.3	6.2	19.1	2.0	85.0	139.7
Wicomico	224.1	1.0	0.0	2.0	6.0	10.0	12.1	0.0	59.0	134.0
Worcester	105.4	1.0	0.0	2.0	4.4	11.1	2.4	0.0	29.0	55.5

**Table 9**  
**Staff Employed in Student Personnel and Health Services**  
**Maryland Public Schools: June 2010**

Local Education Agency	Student Personnel Services						Health Services					
	Total Student Personnel Services	Directors, Coordinators, Supervisors, and Other Administrators	Pupil Personnel and School Social Workers	Other Professional Personnel*	Aides	Secretaries and Clerks	Total Health Services	Directors, Coordinators, Supervisors, and Other Administrators	Physicians and Nurses	Other Health Professionals	Aides	Secretaries and Clerks
<b>Total State</b>	<b>1,001.6</b>	<b>48.0</b>	<b>650.5</b>	<b>43.1</b>	<b>128.9</b>	<b>131.0</b>	<b>910.0</b>	<b>14.3</b>	<b>736.0</b>	<b>7.0</b>	<b>138.1</b>	<b>14.6</b>
Allegany	6.0	0.0	5.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	54.1	1.0	45.1	3.0	0.0	5.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore City	191.2	0.0	191.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	122.3	7.0	94.3	3.0	1.5	16.5	216.5	5.0	178.6	0.0	30.9	2.0
Calvert	12.4	1.4	6.0	0.0	0.0	5.0	27.1	1.1	26.0	0.0	0.0	0.0
Caroline	8.9	2.0	1.0	0.0	1.9	4.0	13.9	0.0	9.6	0.0	4.3	0.0
Carroll	16.9	2.6	8.6	0.0	0.0	5.7	54.1	1.0	52.1	1.0	0.0	0.0
Cecil	15.0	1.0	5.0	8.0	0.0	1.0	32.0	1.0	31.0	0.0	0.0	0.0
Charles	42.0	1.0	23.0	0.0	0.0	18.0	0.0	0.0	0.0	0.0	0.0	0.0
Dorchester	6.0	1.0	3.0	1.0	0.0	1.0	1.0	0.0	1.0	0.0	0.0	0.0
Frederick	37.7	0.5	34.2	0.0	0.0	3.0	1.5	1.0	0.0	0.0	0.0	0.5
Garrett	9.0	1.0	4.0	2.0	1.0	1.0	10.1	0.0	9.1	0.0	1.0	0.0
Harford	23.5	3.0	9.0	0.0	0.0	11.5	69.0	1.0	55.0	1.0	12.0	0.0
Howard	32.0	0.0	20.0	2.0	5.0	5.0	125.0	1.0	48.0	3.0	71.0	2.0
Kent	2.5	1.0	1.0	0.0	0.0	0.5	1.0	0.0	1.0	0.0	0.0	0.0
Montgomery	101.1	6.0	66.0	16.1	1.0	12.0	0.0	0.0	0.0	0.0	0.0	0.0
Prince George's	230.6	11.0	80.0	5.0	111.6	23.0	242.0	1.0	226.0	2.0	3.0	10.0
Queen Anne's	6.0	1.0	3.0	1.0	0.0	1.0	13.5	0.0	13.5	0.0	0.0	0.0
St. Mary's	13.7	1.0	8.0	0.0	0.0	4.7	38.0	1.0	34.0	0.0	3.0	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	2.0	0.0	2.0	0.0	0.0	0.0
Somerset	11.0	2.0	6.0	0.0	2.0	1.0	7.0	0.0	7.0	0.0	0.0	0.0
Talbot	5.0	2.0	1.0	0.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	26.2	0.3	22.1	0.0	0.0	3.7	6.9	0.0	0.0	0.0	6.9	0.0
Wicomico	24.0	2.0	11.0	1.0	5.0	5.0	34.0	1.0	27.0	0.0	6.0	0.0
Worcester	4.6	0.2	3.0	1.0	0.0	0.4	15.4	0.2	15.1	0.0	0.0	0.1

\* Includes auditors, admission and attendance officers, registrars, etc.

**Table 10**  
**Staff Employed in Operation and Maintenance of Plant**  
**Maryland Public Schools: June 2010**

Local Education Agency	Operation of Plant						Maintenance of Plant					
	Total Operation of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel and Laborers	Secretaries and Clerks	Total Maintenance of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel and Laborers	Secretaries and Clerks
<b>Total State</b>	<b>8,514.1</b>	<b>43.0</b>	<b>1,740.3</b>	<b>6,183.4</b>	<b>469.0</b>	<b>78.4</b>	<b>1,800.1</b>	<b>45.2</b>	<b>208.0</b>	<b>121.5</b>	<b>1,360.5</b>	<b>64.9</b>
Allegany	123.0	4.0	6.0	108.0	2.0	3.0	21.0	1.0	2.0	1.0	15.0	2.0
Anne Arundel	749.8	3.0	71.0	647.8	23.0	5.0	109.0	0.0	14.0	10.0	77.0	8.0
Baltimore City	773.2	3.0	162.0	524.2	74.0	10.0	61.0	3.0	0.0	0.0	56.0	2.0
Baltimore	1,113.6	2.0	733.5	255.1	114.0	9.0	226.0	0.0	59.0	17.0	140.0	10.0
Calvert	173.3	3.0	9.0	154.8	6.0	0.5	40.0	1.5	3.0	8.0	26.0	1.5
Caroline	42.1	1.0	0.0	40.6	0.0	0.5	5.0	0.5	0.0	4.0	0.0	0.5
Carroll	285.1	1.0	30.0	239.1	14.0	1.0	70.0	1.0	7.0	11.0	49.0	2.0
Cecil	138.0	0.0	7.0	128.0	3.0	0.0	49.5	1.0	0.0	42.0	5.0	1.5
Charles	227.3	1.0	17.0	196.3	10.0	3.0	55.0	0.0	6.0	1.0	47.0	1.0
Dorchester	47.1	2.0	0.0	44.6	0.0	0.5	7.5	0.0	0.0	6.0	1.0	0.5
Frederick	382.3	2.0	19.5	327.8	26.0	7.0	122.0	3.0	13.0	0.0	103.0	3.0
Garrett	50.2	1.0	1.0	45.2	2.0	1.0	7.0	0.0	0.0	0.0	7.0	0.0
Harford	324.0	2.0	3.0	309.0	9.0	1.0	121.0	9.0	33.0	1.0	72.0	6.0
Howard	443.5	5.0	0.0	422.5	10.0	6.0	164.0	12.0	14.0	0.0	135.0	3.0
Kent	24.0	0.0	0.0	22.0	2.0	0.0	6.0	0.0	0.0	0.0	5.0	1.0
Montgomery	1,521.0	2.0	1.0	1,474.0	36.0	8.0	318.0	2.0	0.0	4.5	301.0	10.5
Prince George's	1,373.3	2.0	628.3	618.0	111.0	14.0	253.0	1.0	30.0	8.0	207.0	7.0
Queen Anne's	71.0	1.5	9.0	60.0	0.0	0.5	11.5	2.5	1.0	7.0	0.0	1.0
St. Mary's	142.0	0.0	0.0	140.0	0.0	2.0	54.5	2.0	13.0	1.0	38.5	0.0
SEED School	1.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	27.8	0.0	0.0	27.8	0.0	0.0	8.0	0.0	3.0	0.0	5.0	0.0
Talbot	41.4	1.4	0.0	38.0	2.0	0.0	19.0	4.0	9.0	0.0	4.0	2.0
Washington	209.6	5.0	13.0	187.6	2.0	2.0	35.3	1.3	0.0	0.0	33.0	1.0
Wicomico	152.5	1.0	28.0	102.5	17.0	4.0	25.0	0.0	0.0	0.0	24.0	1.0
Worcester	78.3	0.1	1.0	70.8	6.0	0.4	11.8	0.4	1.0	0.0	10.0	0.4

**Table 11**  
**Staff Employed in Student Transportation and Food Services**  
**Maryland Public Schools: June 2010**

Local Education Agency	Student Transportation Services						Food Services					
	Total Student Transportation	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers and Skilled Laborers	Technical Personnel	Drivers and Aides	Secretaries and Clerks	Total Food Services	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers	Skilled Personnel and Laborers	Technical Personnel	Secretaries and Clerks
<b>Total State</b>	<b>5,171.2</b>	<b>53.6</b>	<b>301.0</b>	<b>24.0</b>	<b>4,683.4</b>	<b>109.2</b>	<b>3,901.8</b>	<b>23.6</b>	<b>3,726.1</b>	<b>52.5</b>	<b>31.8</b>	<b>67.8</b>
Allegany	32.5	2.0	0.0	0.0	29.5	1.0	77.0	1.0	72.0	0.0	2.0	2.0
Anne Arundel	118.8	1.0	3.0	4.0	108.8	2.0	255.2	1.0	250.0	0.0	2.0	2.2
Baltimore City	74.0	3.0	9.0	0.0	54.0	8.0	259.0	1.0	249.0	0.0	2.0	7.0
Baltimore	1,065.0	6.0	55.0	3.0	994.0	7.0	564.2	1.0	534.4	12.0	5.0	11.9
Calvert	25.5	2.5	0.0	0.0	21.0	2.0	86.8	1.2	82.6	0.0	0.0	3.0
Caroline	34.8	1.0	0.0	0.0	31.8	2.0	39.1	0.0	38.1	0.0	0.0	1.0
Carroll	25.0	5.0	0.0	0.0	15.0	5.0	116.1	1.0	114.1	0.0	0.0	1.0
Cecil	27.0	1.0	0.0	0.0	24.0	2.0	97.5	1.0	93.5	0.0	1.0	2.0
Charles	9.7	0.9	0.0	0.0	6.9	1.9	116.5	0.0	111.5	0.0	2.0	3.0
Dorchester	15.0	1.0	0.0	0.0	13.0	1.0	45.0	1.0	43.0	0.0	0.0	1.0
Frederick	349.7	6.0	10.0	2.0	321.7	10.0	134.0	1.0	128.0	2.0	1.0	2.0
Garrett	3.0	2.0	0.0	0.0	0.0	1.0	45.4	1.0	41.4	1.0	0.0	2.0
Harford	178.7	4.0	4.0	1.0	165.7	4.0	117.3	2.0	110.3	2.0	1.0	2.0
Howard	5.0	2.0	0.0	0.0	0.0	3.0	155.4	1.0	152.4	0.0	0.0	2.0
Kent	2.7	0.7	0.0	0.0	1.0	1.0	18.7	0.4	17.4	0.0	0.0	1.0
Montgomery	1,631.7	2.0	93.0	1.0	1,500.7	35.0	495.0	1.0	449.0	33.0	4.0	8.0
Prince George's	1,344.2	1.0	116.0	11.0	1,204.2	12.0	856.4	1.0	843.4	0.0	5.0	7.0
Queen Anne's	21.0	1.0	0.0	0.0	19.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	24.0	4.0	0.0	0.0	17.0	3.0	94.8	3.0	88.8	0.5	0.0	2.5
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	4.5	1.0	0.0	0.0	3.0	0.5	19.1	1.0	11.8	0.0	5.8	0.5
Talbot	36.3	3.0	0.0	0.0	33.3	0.0	26.0	1.0	24.0	0.0	0.0	1.0
Washington	127.6	2.0	11.0	0.0	110.6	4.0	142.8	1.0	139.8	0.0	0.0	2.0
Wicomico	8.6	1.0	0.0	2.0	3.6	2.0	97.3	1.0	92.3	1.0	1.0	2.0
Worcester	6.7	0.5	0.0	0.0	5.4	0.8	43.2	1.0	39.5	1.0	0.0	1.7

**Table 12**  
**Staff Employed in Community Services and School Construction**  
**Maryland Public Schools: June 2010**

Local Education Agency	Community Services						School Construction*				
	Total Community Services	Directors, Coordinators, Supervisors, and Other Administrators	Skilled Laborers	Service Workers	Aides	Secretaries and Clerks	Total School Construction	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Skilled Laborers	Secretaries and Clerks
<b>Total State</b>	<b>254.6</b>	<b>9.7</b>	<b>17.4</b>	<b>29.8</b>	<b>181.7</b>	<b>16.1</b>	<b>237.8</b>	<b>27.0</b>	<b>167.9</b>	<b>8.0</b>	<b>34.9</b>
Allegany	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	0.0	0.0	0.0	0.0	0.0	0.0	36.0	6.0	26.0	0.0	4.0
Baltimore City	1.0	1.0	0.0	0.0	0.0	0.0	16.0	2.0	13.0	0.0	1.0
Baltimore	0.0	0.0	0.0	0.0	0.0	0.0	39.0	0.0	34.0	0.0	5.0
Calvert	22.2	0.7	0.0	0.0	21.0	0.5	2.0	2.0	0.0	0.0	0.0
Caroline	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Carroll	0.0	0.0	0.0	0.0	0.0	0.0	9.0	2.0	5.0	0.0	2.0
Cecil	0.0	0.0	0.0	0.0	0.0	0.0	2.5	1.0	1.0	0.0	0.5
Charles	9.0	3.1	0.4	2.8	2.0	0.8	4.0	0.0	3.0	0.0	1.0
Dorchester	0.0	0.0	0.0	0.0	0.0	0.0	2.0	0.0	0.0	1.0	1.0
Frederick	0.0	0.0	0.0	0.0	0.0	0.0	13.0	4.0	4.0	0.0	5.0
Garrett	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Harford	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Howard	21.0	0.0	17.0	0.0	0.0	4.0	9.0	3.0	5.0	0.0	1.0
Kent	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	33.0	4.0	0.0	27.0	0.0	2.0	79.4	0.0	65.9	5.0	8.5
Prince George's	166.4	0.0	0.0	0.0	158.6	7.8	3.0	0.0	3.0	0.0	0.0
Queen Anne's	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	0.0	0.0	0.0	0.0	0.0	0.0	7.5	2.0	1.0	1.0	3.5
SEED School	2.0	1.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0
Somerset	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Talbot	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	0.0	0.0	0.0	0.0	0.0	0.0	8.0	5.0	0.0	1.0	2.0
Wicomico	0.0	0.0	0.0	0.0	0.0	0.0	5.0	0.0	5.0	0.0	0.0
Worcester	0.0	0.0	0.0	0.0	0.0	0.0	2.4	0.0	2.0	0.0	0.4

\* Includes staff involved in facilities acquisition and construction, budgeted to Capital Outlay category.