

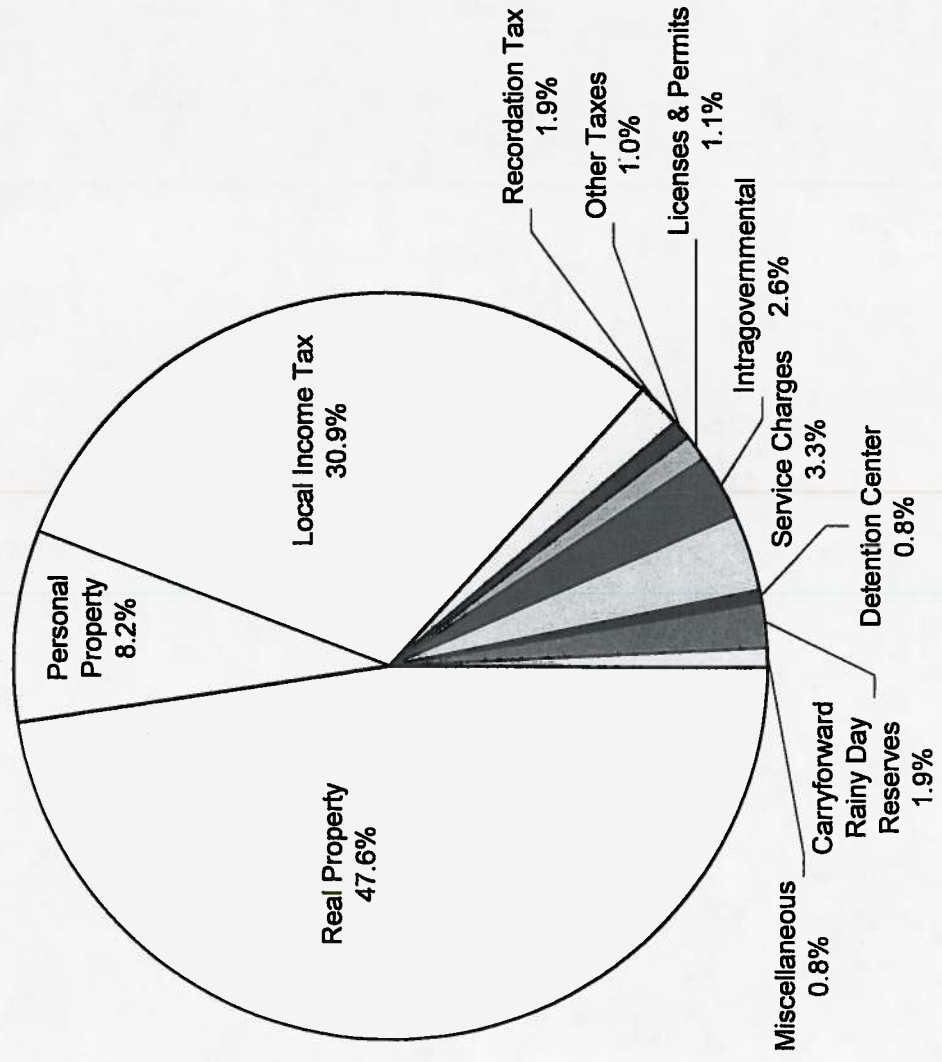
**OPERATING BUDGET
WICOMICO COUNTY, MARYLAND**

2011-2012



**PROPOSED
April 19, 2011**

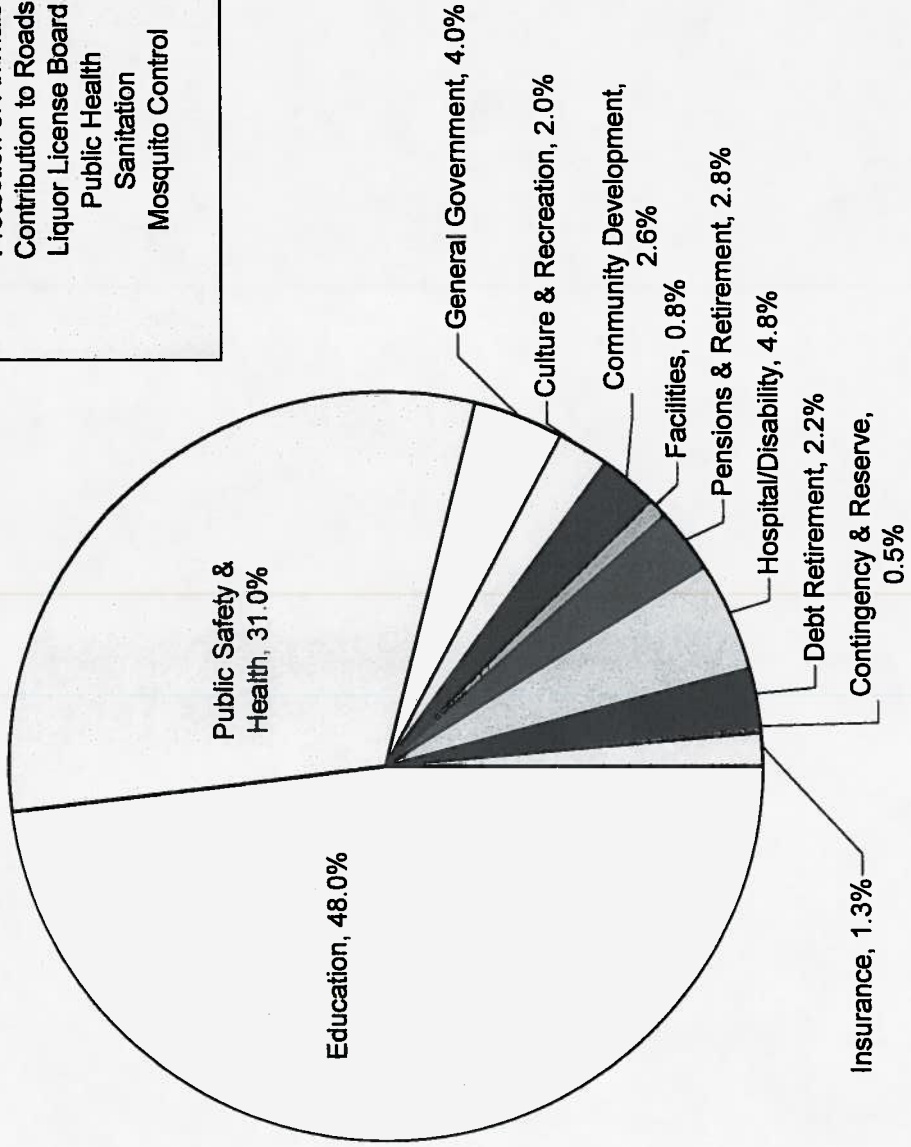
Estimated Revenue FY2012



Expenditure Categories FY2012

Public Safety & Health includes:
 Courts System
 State's Attorney
 Sheriff's Department
 Ambulance and Fire Services
 Corrections
 Emergency Services
 Protection of Animals
 Contribution to Roads
 Liquor License Board
 Public Health
 Sanitation
 Mosquito Control

Education includes:
 Board of Education
 Wor-Wic Community College
 Public Library
 Extension Service



Determination of Tax Rate and Revenue under Revenue Cap

	Part 1 - Determination of Allowable Tax Rate	Part 1 - Determination of Allowable Tax Rate
Data Source:	State Dept. of Assessments Constant Yield Tax Rate Certification	
	FY2011	FY2012
Revenue FY10 (based on Constant Yield Notice on net base) Allowable FY11** (Revenue FY10 x 2% increase)	\$51,884,029	\$52,921,710
Revenue FY11 (based on Constant Yield Notice on net base) Allowable FY12** (Revenue FY10 x 1.5% increase)	\$51,884,029	\$52,921,710
Assessable Base	Net \$6,925,875,354	Net \$6,578,257,054
Tax Rate (rev.-base/100)	Maximum allowable rate \$0.764	\$0.809

	Part 2 - Determination of Revenue	Part 2 - Determination of Revenue
	FY2011	
Allowable on net base	\$52,921,710	\$53,243,062
New Construction	Allowable Tax Rate .764	Tax Rate .809
Half Year	\$20,331,204	\$7,453,585 (14,907,170 / 2)
Full Year	\$15,100,000	\$13,900,000
	\$35,431,204	\$21,353,585
	\$270,694	\$172,751
	\$53,192,404	\$53,415,813

	Estimated Total Growth in Tax Revenues						
Estimated Total Growth in Tax Revenues	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%;">FY11</td> <td style="width: 50%; text-align: right;">\$53,192,404</td> </tr> <tr> <td>FY10</td> <td style="text-align: right;">\$52,080,077</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black;">\$1,112,327</td> </tr> </table>	FY11	\$53,192,404	FY10	\$52,080,077		\$1,112,327
FY11	\$53,192,404						
FY10	\$52,080,077						
	\$1,112,327						
Percentage growth on existing base	2.00%						
Percentage growth, including new construction	2.52%						
Percentage growth on existing base	1.50%						
Percentage growth, including new construction	1.83%						

Note: The revenue cap would have allowed an increase of half-a-cent on the tax rate; however, the tax rate was kept flat at the FY2010 level of \$0.759

2011-2012 WICOMICO COUNTY REVENUE ESTIMATES

DESCRIPTION	2009-2010 AMENDED BUDGET	2010-2011 BUDGET	2011-2012 ESTIMATE
<u>ESTIMATED PROPERTY TAX ASSESSABLE BASES</u>			
REAL PROPERTY	6,777,978,384	6,925,875,354	6,578,257,054
PERSONAL PROPERTY	502,331,000	509,515,000	510,687,000
TOTAL ASSESSABLE BASE	\$ 7,280,309,384	\$ 7,435,390,354	\$ 7,088,944,054
<u>ESTIMATED TAX REVENUES (See constant yield page for calculations)</u>			
EXISTING REAL PROPERTY	51,453,978	52,567,394	53,218,100
NEW CONSTRUCTION	330,850	154,314	60,300
NEW CONSTRUCTION - FULL YEAR	295,250	114,609	112,450
Total New Construction	626,100	268,923	172,750
TOTAL	52,080,078	52,836,317	53,390,849
Tax Rate under Revenue Cap	0.759	0.759	0.8090
PERSONAL PROPERTY	9,534,242	9,670,595	10,331,198
Tax rate (2.5 times the tax rate for real property per state law)	1.898	1.898	2.023
GROSS PROPERTY TAX REVENUE	\$ 61,614,320	\$ 62,506,912	\$ 63,722,048
PROPERTY TAX - CREDITS			
LOCAL MANUFACTURING EQUIPMENT EXEMPTION	(1,600,000)	(1,400,000)	(1,150,000)
ADDITIONS & ABATEMENTS NET	(445,000)	(269,000)	(200,000)
ALLOWANCE FOR LATE TAX COLLECTIONS - Deferred Taxes	(250,000)	(250,000)	(250,000)
DISCOUNT ON TAX PAYMENTS	(397,000)	(415,000)	(400,000)
PENALTIES & INTEREST - Delinquent Taxes	488,000	403,000	436,600
TOTAL CREDITS	(2,204,000)	(1,931,000)	(1,563,400)
NET PROPERTY TAX REVENUE	\$ 59,410,320	\$ 60,575,912	\$ 62,158,648

DESCRIPTION	2009-2010 AMENDED BUDGET	2010-2011 BUDGET	2011-2012 ESTIMATE
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OTHER REVENUES

TAXES - LOCAL			
LOCAL INCOME TAXES	39,300,000	34,500,000	34,376,000
ADMISSIONS & AMUSEMENT TAXES	88,500	95,500	95,500
RECORDATION TAXES	2,300,000	2,770,000	2,134,000
#911 FEE	632,500	636,226	640,298
TRAILER	310,000	354,000	335,000
TOTAL OTHER TAX REVENUES	42,631,000	38,355,726	37,580,798

LICENSES AND PERMITS

LIQUOR LICENSES/FEES	169,330	164,900	165,125
TRADERS' LICENSE	65,000	66,000	70,000
MARRIAGE LICENSES	24,760	20,000	22,000
BUILDING	140,000	120,000	120,000
CATV FRANCHISE FEE	766,000	820,000	820,000
AMUSEMENTS	8,500	6,000	6,000
LICENSES & PERMITS - OTHER	6,500	7,500	9,000
TOTAL LICENSES AND PERMITS	1,180,090	1,204,400	1,212,125

INTRAGOVERNMENTAL

DISPARITY GRANT	2,197,041	2,197,041	2,197,041
JUROR FEES - CIRCUIT COURT	155,913	122,400	122,400
POLICE PROTECTION GRANT (AID TO LOCAL LAW ENFORCEMENT)	252,990	253,000	252,900
STATE EMERGENCY MANAGEMENT GRANTS	109,567	77,752	0
HEALTH DEPARTMENT GRANTS	60,221	62,055	62,055
CORRECTIONS JMHP	91,703	91,703	91,703
SHERIFF GRANTS	256,875	153,000	153,000
STATE'S ATTORNEY PROGRAMS	5,000	6,552	0
P&Z PROGRAM GRANTS	69,705	0	0
TOTAL INTRAGOVERNMENTAL	3,199,015	2,963,503	2,879,099

DESCRIPTION	2009-2010 AMENDED BUDGET	2010-2011 BUDGET	2011-2012 ESTIMATE
SERVICE CHARGES			
WICOMICO COUNTY LIQUOR BOARD	400,000	400,000	400,000
REIMBURSEMENT TO CORRECTIONS FROM ROAD & SOLID WASTE	103,990	103,390	138,412
HEALTH DEPARTMENT REVENUE	522,432	522,432	498,573
IMPACT FEES	575,000	405,000	341,251
P&Z ZONING FEES - VARIOUS	31,800	9,840	9,840
P&Z - CITY OF SALISBURY	196,000	180,046	180,046
GOB OPERATING EXPENSE - CITY OF SALISBURY	160,375	150,000	125,000
SUBDIVISION REVIEW FEES	75,000	55,000	38,000
MOSQUITO CONTROL	90,000	82,500	102,300
REIMBURSEMENT FROM SOLID WASTE	29,000	29,000	29,000
ROOM TAX COLLECTION ADMINISTRATION FEE	16,000	15,000	15,000
URBAN SERVICES COMMISSION ADMINISTRATIVE SERVICES	60,000	62,859	59,434
MIS SERVICES - CITY OF SALISBURY	18,000	5,000	5,000
REIMBURSEMENT TO SHERIFF FROM BOARD OF ED	540,000	595,000	603,000
CORRECTIONS PER DIEMS	2,008,200	1,138,230	793,760
CORRECTIONS OTHER REVENUES	114,896	69,596	65,720
FIRE PROTECTION	110,000	95,000	100,000
SHERIFF MISCELLANEOUS REVENUE (Reimbursements)	337,006	262,999	271,201
SHERIFF'S FEES AND VIOLATIONS	134,000	134,000	134,000
RECREATION PROGRAMS	407,447	604,888	604,888
BAY RESTORATION FEE - ADMIN FEE	34,000	33,000	30,000
MISCELLANEOUS	0	0	3,250
TOTAL SERVICE CHARGES	6,043,146	4,983,980	4,547,675
FINES AND FORFEITURES			
STATE'S ATTORNEY FEES/FINES/PERMITS	40,000	40,000	55,000
OTHER FINES & FORFEITURES	82,400	4,700	4,700
TOTAL FINES AND FORFEITURES	122,400	44,700	59,700

DESCRIPTION	2009-2010 AMENDED BUDGET	2010-2011 BUDGET	2011-2012 ESTIMATE
MISCELLANEOUS REVENUES			
PRIOR YEAR CARRY FORWARD FUND BALANCE	4,254,124	2,796,609	1,000,000
BOE REIMBURSEMENT FOR SCHOOL CONST. DEBT SERVICE	2,000,000	0	0
USE OF EXCESS HEALTH RATE STABILIZATION FUND	0	819,396	700,210
USE OF EXCESS RAINY DAY FUND	472,700	401,000	400,000
INTEREST ON TEMPORARY INVESTMENTS	231,689	273,000	223,265
REBATE ON BUILD AMERICA BONDS	0	279,565	277,496
LEASED ASSETS/LOAN PAYMENTS	40,577	40,577	131,028
LEASED ASSETS - VERIZON	19,800	19,800	19,800
COMCAST/SHOREBIRD W&S LOAN	56,349	56,349	56,349
CIRCUIT COURT MISC	9,762	9,758	9,758
ATTORNEY FEES	35,000	35,000	85,000
MISCELLANEOUS AND UNANTICIPATED REVENUE	76,100	14,730	30,620
SOLID WASTE LOAN	1,000,000	0	0
TOTAL FINES AND FOREFEITURES	8,196,101	4,745,784	2,933,526
TOTAL PROPERTY TAX REVENUE	59,410,320	60,575,912	62,158,648
TOTAL OTHER REVENUE	61,371,752	52,298,093	49,212,923
TOTAL REVENUE	\$ 120,782,072	\$ 112,874,005	\$ 111,371,571

Account #	Description	Actual 2009	Actual 2010	Budget 2011	Expended to 2/28/2011	Dept Requests 2011-2012	+ / -	Executive Budget 2011-2012
LEGISLATIVE/COUNCIL FUNCTION								
01-50	SALARIES - COUNCIL	\$ 112,007	\$ 115,442	\$ 115,000	\$ 70,954	\$ 115,000		\$ 115,000
01-50	SALARIES-GENERAL	\$ 141,770	\$ 100,854	\$ 163,815	\$ 80,002	\$ 166,427		\$ 166,427
01-52	OPERATING EXPENSES	\$ 51,797	\$ 46,491	\$ 76,300	\$ 33,167	\$ 76,163		\$ 76,163
01-54	CAPITAL OUTLAY	\$ 15,709	\$ 3,921	\$ 1,960	\$ 831	\$ 2,097		\$ 2,097
Subtotal	DEPARTMENT TOTAL	\$ 321,283	\$ 266,708	\$ 357,075	\$ 184,954	\$ 359,687	-	\$ 359,687
CIRCUIT COURT								
02-50	SALARIES-GENERAL	\$ 568,420	\$ 553,601	\$ 552,256	\$ 339,850	\$ 552,256		\$ 552,256
02-52	OPERATING EXPENSES	\$ 214,410	\$ 355,439	\$ 276,620	\$ 156,215	\$ 273,820		\$ 273,820
02-54	CAPITAL OUTLAY-GENERAL	\$ 198,419	\$ 109,906	\$ 108,468	\$ 29,490	\$ 108,468		\$ 108,468
DEPARTMENT TOTAL		\$ 981,249	\$ 1,018,946	\$ 937,344	\$ 525,555	\$ 934,544	-	\$ 934,544
ORPHANS COURT								
03-50	SALARIES-GENERAL	\$ 19,200	\$ 19,200	\$ 23,880	\$ 17,910	\$ 23,880		\$ 23,880
03-51	FUNDED RETIREMENT	\$ 1,536	\$ 896	\$ 7,388	\$ 1,024	\$ 1,536		\$ 1,536
03-52	OPERATING EXPENSES	\$ 9,454	\$ 7,846	\$ 3,500	\$ 125	\$ 6,150		\$ 6,150
03-54	CAPITAL OUTLAY-GENERAL	\$ -	\$ -	\$ -	\$ -	\$ 4,945		\$ 4,945
DEPARTMENT TOTAL		\$ 30,190	\$ 27,942	\$ 34,768	\$ 19,059	\$ 36,511	-	\$ 36,511
STATES ATTORNEY								
04-50	SALARIES-GENERAL	\$ 1,466,781	\$ 1,424,348	\$ 1,440,995	\$ 828,962	\$ 1,442,979		\$ 1,442,979
04-50	SALARIES-ELECTED	\$ 116,311	\$ 114,967	\$ 114,527	\$ 69,597	\$ 114,527		\$ 114,527
04-52	OPERATING EXPENSES	\$ 110,226	\$ 128,250	\$ 89,308	\$ 79,209	\$ 89,308	\$ 25,642	\$ 114,950
04-54	CAPITAL OUTLAY - GENERAL	\$ 17,041	\$ 16,116	\$ 6,000	\$ 9,817	\$ 6,000	\$ 7,134	\$ 13,134
DEPARTMENT TOTAL		\$ 1,710,359	\$ 1,683,681	\$ 1,650,830	\$ 987,585	\$ 1,652,814	\$ 32,776	\$ 1,685,590
ADMINISTRATION/EXECUTIVE FUNCTION								
05-50	SALARY - COUNTY EXECUTIVE	\$ 86,387	\$ 85,327	\$ 85,000	\$ 52,308	\$ 85,000		\$ 85,000
05-50	SALARIES-GENERAL	\$ 330,636	\$ 321,666	\$ 320,787	\$ 197,406	\$ 320,787		\$ 320,787
05-52	OPERATING EXPENSES	\$ 92,779	\$ 37,047	\$ 59,700	\$ 22,786	\$ 59,700		\$ 59,700
05-52	TIME & EFFICIENCY STUDY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000
05-54	CAPITAL OUTLAY	\$ 1,374	\$ 2,007	\$ 3,000	\$ 852	\$ 3,000		\$ 3,000
DEPARTMENT TOTAL		\$ 511,176	\$ 446,047	\$ 468,487	\$ 273,352	\$ 468,487	\$ 200,000	\$ 668,487
COMMUNITY PROMOTION								
06-52	DUES AND SUBSCRIPTIONS	\$ 18,535	\$ 19,556	\$ 20,000	\$ 20,397	\$ 22,500		\$ 22,500
06-52	OPERATING EXPENSES	\$ -	\$ -	\$ 10,000	\$ 743	\$ 7,500		\$ 7,500
DEPARTMENT TOTAL		\$ 18,535	\$ 19,556	\$ 30,000	\$ 21,140	\$ 30,000	-	\$ 30,000

Account #	Description	Actual 2009	Actual 2010	Budget 2011	Expended to 2/28/2011	Dept Requests 2011-2012	+/-	Executive Budget 2011-2012
ELECTIONS AND REGISTRATION								
07-50	SALARIES-GENERAL	\$ 279,502	\$ 242,182	\$ 268,142	\$ 339,593	\$ 429,181	\$ 12,849	\$ 442,030
07-51	BENEFITS	\$ 69,997	\$ 44,557	\$ 108,554	\$ 52,970	\$ 112,469	\$ 5,596	\$ 118,065
07-52	OPERATING EXPENSES	\$ 203,500	\$ 113,162	\$ 444,942	\$ 131,978	\$ 327,580	\$ (34,900)	\$ 292,680
07-54	CAPITAL OUTLAY-GENERAL	\$ 57,022	\$ 59,043	\$ 215,190	\$ 4,468	\$ 123,000	\$ 20,000	\$ 143,000
	DEPARTMENT TOTAL	\$ 610,021	\$ 458,944	\$ 1,036,828	\$ 529,009	\$ 992,230	\$ 3,545	\$ 995,775

FINANCE								
08-50	SALARIES-GENERAL	\$ 799,096	\$ 742,584	\$ 709,411	\$ 411,010	\$ 708,620		\$ 708,620
08-52	OPERATING EXPENSES	\$ 278,924	\$ 229,281	\$ 181,505	\$ 132,859	\$ 181,505		\$ 181,505
08-54	CAPITAL OUTLAY-GENERAL	\$ 9,207	\$ 6,688	\$ 6,013	\$ 1,995	\$ 4,013		\$ 4,013
	DEPARTMENT TOTAL	\$ 1,087,227	\$ 978,553	\$ 896,929	\$ 545,864	\$ 894,138	\$ -	\$ 894,138

PUBLIC ACCOUNTANT								
09-52	AUDITORS SERVICES	\$ 76,685	\$ 76,685	\$ 74,150	\$ 69,210	\$ 74,150	\$ (15,100)	\$ 59,050
09-50	SPECIAL SERVICES	\$ 20,000	\$ 20,980	\$ 23,025	\$ 3,920	\$ 23,025	\$ (8,025)	\$ 15,000
	DEPARTMENT TOTAL	\$ 96,685	\$ 97,665	\$ 97,175	\$ 73,130	\$ 97,175	\$ (23,125)	\$ 74,050

PURCHASING ADMINISTRATION								
10-50	SALARIES-GENERAL	\$ 101,010	\$ 98,332	\$ 98,053	\$ 64,027	\$ 98,053		\$ 98,053
10-52	OPERATING EXPENSES	\$ 8,457	\$ 8,200	\$ 29,600	\$ 26,230	\$ 29,600		\$ 29,600
10-54	CAPITAL OUTLAY	\$ 1,999	\$ 666	\$ 1,300	\$ -	\$ -		\$ -
	DEPARTMENT TOTAL	\$ 111,466	\$ 107,198	\$ 128,953	\$ 90,257	\$ 127,653	\$ -	\$ 127,653

LAW								
11-50	SALARIES	\$ 206,155	\$ 217,356	\$ 216,770	\$ 133,397	\$ 216,770		\$ 216,770
11-52	OPERATING EXPENSES	\$ 81,917	\$ 70,875	\$ 29,162	\$ 26,559	\$ 29,162		\$ 29,162
11-54	CAPITAL OUTLAY-GENERAL	\$ 19,129	\$ 2,663	\$ 2,664	\$ 1,332	\$ 2,664		\$ 2,664
	DEPARTMENT TOTAL	\$ 307,201	\$ 290,894	\$ 248,596	\$ 161,288	\$ 248,596	\$ -	\$ 248,596

HUMAN RESOURCES								
12-50	SALARIES-GENERAL	\$ 327,826	\$ 451,367	\$ 327,702	\$ 191,465	\$ 327,702		\$ 327,702
12-52	OPERATING EXPENSES	\$ 72,503	\$ 66,912	\$ 159,375	\$ 47,368	\$ 159,375		\$ 159,375
12-54	CAPITAL OUTLAY-GENERAL	\$ 24,341	\$ 4,562	\$ 5,440	\$ 3,802	\$ 5,440		\$ 5,440
	DEPARTMENT TOTAL	\$ 424,670	\$ 522,841	\$ 492,517	\$ 242,635	\$ 492,517	\$ -	\$ 492,517

PLANNING AND ZONING								
13-50	SALARIES-GENERAL	\$ 707,518	\$ 718,758	\$ 625,691	\$ 389,463	\$ 624,607	\$ 1,084	\$ 625,691
13-52	OPERATING EXPENSES	\$ 154,699	\$ 160,380	\$ 162,587	\$ 48,888	\$ 162,587	\$ (21,560)	\$ 141,027
13-54	CAPITAL OUTLAY-GENERAL	\$ 5,857	\$ 5,564	\$ 5,555	\$ 8,941	\$ 5,555		\$ 5,555
	DEPARTMENT TOTAL	\$ 868,074	\$ 884,702	\$ 793,833	\$ 447,292	\$ 792,749	\$ (20,476)	\$ 772,273

Account #	Description	Actual 2009	Actual 2010	Budget 2011	Expended to 2/28/2011	Dept Requests 2011-2012	+ / -	Executive Budget 2011-2012
GENERAL SERVICES								
14-50	SALARIES-GENERAL	\$ 296,449	\$ 214,572	\$ 182,928	\$ 111,644	\$ 182,928		\$ 182,928
14-52	OPERATING EXPENSES	\$ 621,617	\$ 703,764	\$ 685,200	\$ 422,284	\$ 685,200	(772)	\$ 684,428
14-54	CAPITAL OUTLAY	\$ 25,907	\$ 148,313	\$ 52,000	\$ 7,076	\$ 2,000	\$ 12,925	\$ 14,925
14-54	ANNEX MAINTENANCE ESCROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59,814	\$ 59,814
	DEPARTMENT TOTAL	\$ 943,973	\$ 1,066,649	\$ 920,128	\$ 541,004	\$ 870,128	\$ 71,967	\$ 942,095

IT DEPARTMENT								
15-50	SALARIES-GENERAL	\$ 359,931	\$ 361,978	\$ 316,496	\$ 194,767	\$ 316,496		\$ 316,496
15-52	OPERATING EXPENSES	\$ 110,022	\$ 154,232	\$ 174,775	\$ 39,635	\$ 174,775		\$ 174,775
15-54	CAPITAL OUTLAY-GENERAL	\$ 344,965	\$ 125,002	\$ 111,200	\$ 8,331	\$ 100,200		\$ 100,200
	DEPARTMENT TOTAL	\$ 814,918	\$ 641,212	\$ 602,471	\$ 242,733	\$ 591,471	\$ -	\$ 591,471

LIQUOR LICENSE BOARD								
16-50	SALARIES-GENERAL	\$ 130,058	\$ 103,068	\$ 99,940	\$ 61,503	\$ 99,940		\$ 99,940
16-50	SALARIES-BOARD MEMBERS	\$ 3,103	\$ 11,773	\$ 13,000	\$ 8,000	\$ 13,000		\$ 13,000
16-50	SALARIES-ATTORNEY(S)	\$ 6,645	\$ 11,452	\$ 10,000	\$ 9,784	\$ 10,000		\$ 10,000
16-52	OPERATING EXPENSES	\$ 74,526	\$ 33,145	\$ 37,083	\$ 19,740	\$ 37,083	(523)	\$ 36,560
16-54	CAPITAL OUTLAY-GENERAL	\$ 167	\$ 2,047	\$ 2,000	\$ 1,004	\$ 2,000	\$ 8	\$ 2,008
	DEPARTMENT TOTAL	\$ 214,499	\$ 161,485	\$ 162,023	\$ 100,031	\$ 162,023	\$ (515)	\$ 161,508

SHERIFF'S DEPARTMENT								
17-50	SHERIFF'S SALARY	\$ 83,656	\$ 85,327	\$ 85,000	\$ 52,308	\$ 85,000		\$ 85,000
17-50	SALARIES-GEN	\$ 6,654,791	\$ 6,334,188	\$ 6,586,737	\$ 3,854,166	\$ 6,612,395		\$ 6,612,395
17-52	OPERATING EXPENSES	\$ 733,416	\$ 603,324	\$ 579,498	\$ 368,293	\$ 579,498		\$ 579,498
17-54	CAPITAL OUTLAY-GENERAL	\$ 595,366	\$ 203,393	\$ 7,495	\$ 8,979	\$ 7,495		\$ 7,495
	DEPARTMENT TOTAL	\$ 8,067,229	\$ 7,226,232	\$ 7,258,730	\$ 4,283,746	\$ 7,284,388	\$ -	\$ 7,284,388

SALISBURY FIRE & AMBULANCE								
18-52	SALISBURY AMBULANCE	\$ 596,000	\$ 447,000	\$ 447,000	\$ 298,000	\$ 447,000		\$ 447,000
18-52	SALISBURY AMBULANCE - ADDL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,200	\$ 28,200
18-52	SALISBURY FIRE DEPARTMENT	\$ 125,000	\$ 125,000	\$ 125,000	\$ 83,333	\$ 125,000		\$ 125,000
	DEPARTMENT TOTAL	\$ 721,000	\$ 572,000	\$ 572,000	\$ 381,333	\$ 572,000	\$ 28,200	\$ 600,200

VOLUNTEER AMBULANCE								
19-52	GRANT(S) - 11 companies beg FY10	\$ 550,000	\$ 605,000	\$ 605,000	\$ 605,000	\$ 605,000		\$ 605,000
19-52	EMT GRANT - 11 companies beg FY10	\$ 940,000	\$ 1,034,000	\$ 1,034,000	\$ 1,034,000	\$ 1,034,000		\$ 1,034,000
19-52	EMT GRANT - ADDITIONAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 103,400	\$ 103,400
19-51	EMT WORKERS COMP-11 compan beg FY10	\$ 58,742	\$ 72,019	\$ 82,500	\$ 63,999	\$ 82,500		\$ 82,500
	DEPARTMENT TOTAL	\$ 1,548,742	\$ 1,711,019	\$ 1,721,500	\$ 1,702,999	\$ 1,721,500	\$ 103,400	\$ 1,824,900

Account #	Description	Actual 2009	Actual 2010	Budget 2011	Expended to 2/28/2011	Dept Requests 2011-2012	+ / -	Executive Budget 2011-2012
VOLUNTEER FIRE COMPANIES								
20-52	WORKERS COMP INS	\$ 79,047	\$ 136,110	\$ 151,523	\$ 75,829	\$ 105,755		\$ 105,755
20-52	LOSAP COMMITTEE	\$ 69,653	\$ 79,371	\$ 79,371	\$ 76,976	\$ 79,371		\$ 79,371
20-52	GRANT(S)	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000		\$ 1,400,000
20-52	SINKING FUND	\$ 350,000	\$ 350,000	\$ 350,000	\$ -	\$ 350,000		\$ 350,000
20-52	HEPATITIS VACCINE	\$ 1,475	\$ -	\$ 5,000	\$ -	\$ 5,000		\$ 5,000
20-52	RESPIRATORY PROTECTION	\$ 19,998	\$ 24,569	\$ 39,000	\$ 4,097	\$ 39,000		\$ 39,000
	DEPARTMENT TOTAL	\$ 1,920,173	\$ 1,990,050	\$ 2,024,894	\$ 1,556,902	\$ 1,979,126	\$ -	\$ 1,979,126

CORRECTIONS								
21-50	SALARIES - GENERAL	\$ 8,263,654	\$ 7,130,690	\$ 6,823,282	\$ 3,959,319	\$ 6,827,198		\$ 6,827,198
21-52	OPERATING EXPENSES	\$ 4,297,591	\$ 4,302,604	\$ 4,000,087	\$ 2,695,029	\$ 4,011,106		\$ 4,011,106
21-54	CAPITAL OUTLAY-GENERAL	\$ 50,111	\$ 46,102	\$ 39,019	\$ 108,367	\$ 28,000		\$ 28,000
	DEPARTMENT TOTAL	\$ 12,611,356	\$ 11,479,396	\$ 10,862,388	\$ 6,762,715	\$ 10,866,304	\$ -	\$ 10,866,304

EMERGENCY SERVICES								
22-50	SALARIES - GENERAL	\$ 1,060,717	\$ 1,017,707	\$ 1,067,052	\$ 607,390	\$ 1,067,878	\$ (74,905)	\$ 992,973
22-52	OPERATING EXPENSES	\$ 528,514	\$ 480,534	\$ 506,290	\$ 411,561	\$ 505,929		\$ 505,929
22-54	CAPITAL OUTLAY-GENERAL	\$ 28,839	\$ 93,936	\$ 7,287	\$ 3,120	\$ 4,398		\$ 4,398
	DEPARTMENT TOTAL	\$ 1,618,070	\$ 1,592,177	\$ 1,580,629	\$ 1,022,071	\$ 1,578,205	\$ (74,905)	\$ 1,503,300

PROTECTION OF ANIMALS								
23-52	CONTRACTUAL SERVICES	\$ 326,633	\$ 250,758	\$ 247,555	\$ 165,037	\$ 228,012		\$ 228,012
	DEPARTMENT TOTAL	\$ 326,633	\$ 250,758	\$ 247,555	\$ 165,037	\$ 228,012	\$ -	\$ 228,012

PUBLIC WORKS								
24-50	SALARIES-GENERAL	\$ 549,119	\$ 436,749	\$ 436,975	\$ 248,854	\$ 436,975		\$ 436,975
24-52	OPERATING EXPENSE	\$ 28,418	\$ 18,573	\$ 28,685	\$ 9,793	\$ 36,299	\$ (6,000)	\$ 30,299
24-54	CAPITAL OUTLAY-GENERAL	\$ 3,121	\$ 2,617	\$ 10,170	\$ 260,111	\$ 2,556		\$ 2,556
	DEPARTMENT TOTAL	\$ 580,658	\$ 457,939	\$ 475,830	\$ 518,758	\$ 475,830	\$ (6,000)	\$ 469,830

SANITATION WATER & SEWER								
25-52	FRUITLAND WATER & SEWER	\$ 179,136	\$ 179,013	\$ 153,545	\$ 100,892	\$ 105,304		\$ 105,304
	DEPARTMENT TOTAL	\$ 179,136	\$ 179,013	\$ 153,545	\$ 100,892	\$ 105,304	\$ -	\$ 105,304

WEED CONTROL								
26-50	SALARIES-GENERAL	\$ 2,407	\$ 2,357	\$ 2,200	\$ 3,023	\$ 3,000	\$ (800)	\$ 2,200
	DEPARTMENT TOTAL	\$ 2,407	\$ 2,357	\$ 2,200	\$ 3,023	\$ 3,000	\$ (800)	\$ 2,200

Account #	Description	Actual 2009	Actual 2010	Budget 2011	Expended to 2/28/2011	Dept Requests 2011-2012	+ / -	Executive Budget 2011-2012
MOSQUITO CONTROL								
27-50	SALARIES-GENERAL	\$ 72,576	\$ 75,345	\$ 90,462	\$ 43,307	\$ 106,955	\$ -	\$ 106,955
27-52	OPERATING EXPENSES	\$ 21,739	\$ 32,475	\$ 42,847	\$ 5,796	\$ 26,354	\$ -	\$ 26,354
27-54	CAPITAL	\$ 20,628	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	DEPARTMENT TOTAL	\$ 114,943	\$ 107,820	\$ 133,309	\$ 49,103	\$ 133,309	\$ -	\$ 133,309
GYPSY MOTH CONTROL								
28-52	OPERATING EXPENSES	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ 1,500	\$ -	\$ 1,500
	DEPARTMENT TOTAL	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ 1,500	\$ -	\$ 1,500
SCHOOL BLDG COMM								
29-52	OPERATING EXPENSES	\$ 33	\$ 525	\$ -	\$ -	\$ -	\$ -	\$ -
	DEPARTMENT TOTAL	\$ 33	\$ 525	\$ -	\$ -	\$ -	\$ -	\$ -
BOARD OF EDUCATION (see Exhibit "A" for category breakout)								
30-52	OPERATING EXPENSES	\$ 50,204,655	\$ 50,781,711	\$ 43,196,892	\$ 28,797,928	\$ 50,126,691	\$ (11,929,799)	\$ 38,196,892
30-52	BOND PRINCIPAL	\$ 5,741,307	\$ 6,666,949	\$ 7,592,050	\$ 7,400,051	\$ 7,771,082	\$ -	\$ 7,771,082
30-52	BOND INTEREST	\$ 3,221,003	\$ 3,353,631	\$ 3,734,366	\$ 2,108,513	\$ 3,938,961	\$ (558,563)	\$ 3,380,378
	DEPARTMENT TOTAL	\$ 59,166,965	\$ 60,802,291	\$ 54,523,308	\$ 38,306,492	\$ 61,836,734	\$ (12,488,382)	\$ 49,348,352
COMMUNITY COLLEGE GRANT(S)								
31-52	DEPARTMENT TOTAL	\$ 4,286,365	\$ 3,461,316	\$ 3,000,000	\$ 2,000,000	\$ 3,016,642	\$ -	\$ 3,016,642
	DEPARTMENT TOTAL	\$ 4,286,365	\$ 3,461,316	\$ 3,000,000	\$ 2,000,000	\$ 3,016,642	\$ -	\$ 3,016,642
PUBLIC LIBRARY								
32-52	OPERATING EXPENSES	\$ 1,648,477	\$ 1,229,398	\$ 1,000,000	\$ 666,667	\$ 1,000,000	\$ -	\$ 1,000,000
	DEPARTMENT TOTAL	\$ 1,648,477	\$ 1,229,398	\$ 1,000,000	\$ 666,667	\$ 1,000,000	\$ -	\$ 1,000,000
TRI COUNTY COUNCIL/Shore Transit								
33-52	GRANT - Operating	\$ 333,000	\$ 300,000	\$ 300,000	\$ 200,000	\$ 292,600	\$ -	\$ 292,600
33-52	GRANT - Mandate	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
33-52	GRANT - Capital	\$ 40,000	\$ 20,000	\$ 68,000	\$ 45,333	\$ 52,345	\$ -	\$ 52,345
33-52	GRANT - Facility (from CIP)	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 60,398	\$ 60,398
	DEPARTMENT TOTAL	\$ 383,000	\$ 370,000	\$ 378,000	\$ 255,333	\$ 354,945	\$ 60,398	\$ 415,343
PUBLIC HEALTH OPERATING								
34-50	SALARIES-GENERAL	\$ 122,954	\$ 119,195	\$ 161,140	\$ 73,143	\$ 161,140	\$ -	\$ 161,140
34-52	OPERATING EXPENSES	\$ 3,266,198	\$ 2,977,369	\$ 3,000,000	\$ 1,894,512	\$ 2,958,238	\$ (13,197)	\$ 2,945,041
34-52	NON-MATCHING	\$ 189,072	\$ 28,620	\$ -	\$ 4,621	\$ 23,100	\$ -	\$ 23,100
	DEPARTMENT TOTAL	\$ 3,578,224	\$ 3,125,184	\$ 3,161,140	\$ 1,972,276	\$ 3,142,478	\$ (13,197)	\$ 3,129,281

Account #	Description	Actual 2009	Actual 2010	Budget 2011	Expended to 2/28/2011	Dept Requests 2011-2012	+ / -	Executive Budget 2011-2012
EXTENSION SERVICE								
36-52	OPERATING EXPENSES	\$ 139,306	\$ 82,754	\$ 83,210	\$ 42,790	\$ 83,210		\$ 83,210
	DEPARTMENT TOTAL	\$ 139,306	\$ 82,754	\$ 83,210	\$ 42,790	\$ 83,210	\$ -	\$ 83,210
COMMUNITY ACCESS CHANNEL								
37-52	GRANT(S)	\$ 96,000	\$ 73,440	\$ 73,440	\$ 48,960	\$ 73,440		\$ 73,440
37-52	CAPITAL	\$ 35,000	\$ 26,775	\$ -	\$ -	\$ -		\$ -
	DEPARTMENT TOTAL	\$ 131,000	\$ 100,215	\$ 73,440	\$ 48,960	\$ 73,440	\$ -	\$ 73,440
ECONOMIC DEVELOPMENT								
38-52	GRANT(S)	\$ 138,475	\$ 105,933	\$ 105,933	\$ 70,622	\$ 105,933		\$ 105,933
	DEPARTMENT TOTAL	\$ 138,475	\$ 105,933	\$ 105,933	\$ 70,622	\$ 105,933	\$ -	\$ 105,933
PENSIONS & RETIREMENT								
40-51	SOCIAL SECURITY	\$ 1,845,776	\$ 1,664,938	\$ 1,810,898	\$ 969,620	\$ 1,750,349	\$ 6,920	\$ 1,757,269
40-51	FUNDED RETIRE/PENSION	\$ 2,585,308	\$ 138,389	\$ 97,482	\$ 14,772	\$ 1,327,583	\$ -	\$ 1,327,583
40-51	FUNDED OPEB LIABILITY	\$ 1,154,136	\$ 142,512	\$ -	\$ -	\$ 1,205,242	\$ (1,205,242)	\$ -
	DEPARTMENT TOTAL	\$ 5,819,225	\$ 1,945,839	\$ 1,908,380	\$ 984,392	\$ 4,283,174	\$ (1,198,322)	\$ 3,084,852
HOSPITAL & DISABILITY								
41-52	HOSPITALIZATION	\$ 4,688,352	\$ 4,854,803	\$ 4,999,992	\$ 3,079,981	\$ 5,127,447	\$ 5,710	\$ 5,133,157
41-52	DISABILITY	\$ 67,859	\$ 56,154	\$ 57,000	\$ 42,705	\$ 58,140	\$ -	\$ 58,140
41-52	UNEMPLOYMENT COMP	\$ 78,887	\$ 93,736	\$ 155,501	\$ 94,479	\$ 202,039	\$ -	\$ 202,039
41-52	LIFE INSURANCE	\$ 79,493	\$ 166,724	\$ -	\$ (1,729)	\$ -	\$ -	\$ -
41-52	BLOOD BANK	\$ 596	\$ 596	\$ 1,150	\$ 579	\$ 1,150	\$ -	\$ 1,150
41-52	FLEX SPENDING	\$ -	\$ 4,164	\$ 4,500	\$ 1,980	\$ 4,500	\$ -	\$ 4,500
	DEPARTMENT TOTAL	\$ 4,915,187	\$ 5,176,177	\$ 5,218,143	\$ 3,217,995	\$ 5,393,276	\$ 5,710	\$ 5,398,986
WORK COMP/LIABILITY INS								
42-52	WORKERS COMP	\$ 129,289	\$ 264,605	\$ 433,265	\$ 398,287	\$ 622,777		\$ 622,777
42-52	ARBITRAGE	\$ 3	\$ -	\$ -	\$ -	\$ -		\$ -
42-52	LIABILITY INSURANCE	\$ 483,190	\$ 580,936	\$ 800,000	\$ 557,976	\$ 800,000		\$ 800,000
	DEPARTMENT TOTAL	\$ 612,482	\$ 845,541	\$ 1,233,265	\$ 956,263	\$ 1,422,777	\$ -	\$ 1,422,777
DEBT RETIREMENT								
43-52	BOND PRINCIPAL	\$ 2,103,614	\$ 1,658,933	\$ 2,042,506	\$ 1,767,432	\$ 1,757,021		\$ 1,757,021
43-52	BOND INTEREST	\$ 840,639	\$ 633,655	\$ 806,287	\$ 483,872	\$ 687,144	\$ (11,348)	\$ 675,796
43-52	LOAN REPAYMENT - SOLID WASTE	\$ -	\$ -	\$ 31,300	\$ -	\$ 31,300	\$ -	\$ 31,300
43-52	AGENT FEES	\$ 39,986	\$ 38,870	\$ 40,000	\$ 37,761	\$ 40,000	\$ -	\$ 40,000
	DEPARTMENT TOTAL	\$ 2,984,239	\$ 2,331,458	\$ 2,920,093	\$ 2,289,065	\$ 2,515,465	\$ (11,348)	\$ 2,504,117

Account #	Description	Actual 2009	Actual 2010	Budget 2011	Expended to 2/28/2011	Dept Requests 2011-2012	+ / -	Executive Budget 2011-2012
CONTINGENCY								
46-52	CONTINGENCY	\$ 120,506	\$ 380,788	\$ 570,000	\$ 82,675	\$ 570,000		\$ 570,000
46-52	CONTRIBUTION TO ROADS	\$ 300,000	\$ 470,574	\$ 2,476,431		\$ 2,476,431		\$ 2,476,431
46-52	CONTRIB TO RS - ADDL - WHITEHAVEN FERRY						\$ 252,500	\$ 252,500
46-52	CONTRIB TO RS - ADDL - UPPER FERRY						\$ 227,500	\$ 227,500
46-52	CONTRIB TO RS - ADDL - BEAGLIN REPAIR						\$ 170,000	\$ 170,000
46-52	CONTRIBUTION TO ROADS - ADDL - ROADS						\$ 821,614	\$ 821,614
46-52	APPROP. OPERT. RESERVE (RAINY DAY)		\$ 472,400					
	DEPARTMENT TOTAL	\$ 420,506	\$ 1,323,762	\$ 3,046,431	\$ 82,675	\$ 3,046,431	\$ 1,471,614	\$ 4,518,045
LOCAL MANAGEMENT BOARD								
54-52	OPERATING EXPENSES	\$ 43,393	\$ 30,840	\$ 55,880		\$ 41,753		\$ 41,753
	DEPARTMENT TOTAL	\$ 43,393	\$ 30,840	\$ 55,880	\$ -	\$ 41,753	\$ -	\$ 41,753
RECREATION								
60-50	SALARIES-GENERAL	\$ 1,321,447	\$ 1,283,848	\$ 1,269,060	\$ 781,866	\$ 1,269,060		\$ 1,269,060
60-52	OPERATING EXPENSES	\$ 482,969	\$ 312,532	\$ 436,692	\$ 141,301	\$ 431,692		\$ 431,692
60-54	CAPITAL OUTLAY-GENERAL	\$ 46,341	\$ 10,323			\$ 5,000		\$ 5,000
	DEPARTMENT TOTAL	\$ 1,850,757	\$ 1,606,703	\$ 1,705,752	\$ 923,167	\$ 1,705,752	\$ -	\$ 1,705,752
YOUTH & CIVIC CENTER								
61-52	OPERATING EXPENSES	\$ 516,969	\$ 415,365	\$ 300,000	\$ 150,000	\$ 300,000		\$ 300,000
61-52	OPERATING EXPENSES - ADDITIONAL						\$ 224,827	\$ 224,827
	DEPARTMENT TOTAL	\$ 516,969	\$ 415,365	\$ 300,000	\$ 150,000	\$ 300,000	\$ 224,827	\$ 524,827
STATE MANDATES								
83-52	MANDATE - HOMESTEAD CREDIT FEE		\$ 15,910	\$ 19,471		\$ 19,471		\$ 19,471
83-52	MANDATE - MUNICIPAL SHARES TAX	\$ 21,209	\$ 21,209	\$ 21,209		\$ 21,209		\$ 21,209
83-52	SDAT OFFICE COST					\$ 776,000	\$ (41,000)	\$ 735,000
	DEPARTMENT TOTAL	\$ 21,209	\$ 37,119	\$ 40,680	\$ -	\$ 816,680	\$ (41,000)	\$ 775,680
TEEN ADULT CENTER/Dove Point								
84-52	GRANT(S)	\$ 61,363	\$ 61,363	\$ 61,363	\$ 61,363	\$ 61,363		\$ 61,363
	DEPARTMENT TOTAL	\$ 61,363	\$ 61,363	\$ 61,363	\$ 61,363	\$ 61,363	\$ -	\$ 61,363
MAINT OF AGED IN COMM								
85-52	GRANT(S) MEALS ON WHEELS	\$ 106,035	\$ 122,150	\$ 122,000	\$ 122,000	\$ 122,000		\$ 122,000
85-82	GRANT(S) ADDITIONAL M.O.W.						\$ 12,200	\$ 12,200
85-52	Capital - Facility only	\$ 286,951						\$ -
	DEPARTMENT TOTAL	\$ 392,986	\$ 122,150	\$ 122,000	\$ 122,000	\$ 122,000	\$ 12,200	\$ 134,200

Account #	Description	Actual 2009	Actual 2010	Budget 2011	Expended to 2/28/2011	Dept Requests 2011-2012	+ / -	Executive Budget 2011-2012
86-52	COMMISSION ON AGING	\$ 500	\$ 450	\$ 250	\$ 250	\$ 450	\$ (200)	\$ 250
	OPERATING EXPENSES	\$ 500	\$ 450	\$ 250	\$ 250	\$ 450	\$ (200)	\$ 250
	DEPARTMENT TOTAL							
LIFE CRISIS CENTER								
87-52	GRANT(S)	\$ 15,000	\$ 13,500	\$ 13,500	\$ -	\$ 13,500		\$ 13,500
	DEPARTMENT TOTAL	\$ 15,000	\$ 13,500	\$ 13,500	\$ -	\$ 13,500		\$ 13,500
	TOTAL	\$123,868,034	\$117,431,167	\$112,842,805	\$73,681,777	\$123,035,204	Revenue -\$11,663,633	\$111,371,571
								\$111,371,571

APPENDIX "A"

Board of Education Operating Budget by Category Fiscal Year 2012

Category	Total Budget	BOE Request: \$50,126,691	County Executive Recommendation	Proposed Budget \$38,196,892
Administration	\$ 4,634,677	\$ 1,290,571	\$ (307,147)	\$ 1,131,760
School Management & Support	\$ 11,485,695	\$ 3,198,304	\$ (761,174)	\$ 3,200,890
Instructional Salaries & Wages	\$ 67,540,891	\$ 18,807,419	\$ (4,476,033)	\$ 17,520,659
Textbooks & Instructional Supplies	\$ 2,985,813	\$ 831,429	\$ (197,874)	\$ 825,061
Other Instructional Costs	\$ 2,318,067	\$ 645,488	\$ (153,622)	\$ 410,370
Special Education	\$ 17,252,164	\$ 4,804,033	\$ (1,143,326)	\$ 3,818,605
Student Personnel Services	\$ 2,220,155	\$ 618,224	\$ (147,133)	\$ 604,756
Student Health Services	\$ 1,543,297	\$ 429,746	\$ (102,277)	\$ 423,330
Student Transportation Services	\$ 8,401,884	\$ 2,339,586	\$ (556,805)	\$ 2,198,722
Operation of Plant	\$ 11,537,482	\$ 3,212,724	\$ (764,606)	\$ 3,153,373
Maintenance of Plant	\$ 2,891,398	\$ 805,138	\$ (191,617)	\$ 773,224
Fixed Charges	\$ 29,390,283	\$ 8,184,010	\$ (1,947,737)	\$ 7,460,103
Food Services	\$ 750,000	\$ 208,845	\$ (49,704)	\$ 207,345
Community Services	\$ 207,361	\$ 57,742	\$ (13,742)	\$ 56,156
Capital Outlay	\$ 16,854,976	\$ 4,693,432	\$ (1,117,004)	\$ 1,412,538
TOTALS	\$ 180,014,143	\$ 50,126,691	\$ (11,929,799)	\$ 38,196,892

EXHIBIT "B"

CAPITAL IMPROVEMENT BUDGET FY2012

Project	Amount	Other Funding
Contingency	\$ 300,000	
Elections - Voter Registration System Upgrade	\$ 198,236	
Tri-County Shore Transit	\$ 60,398	\$ 1,147,570
Recreation & Parks - Perdue Stadium - Coping Stones	\$ 38,000	
Recreation & Parks - Perdue Stadium - Walls & Railings	\$ 130,000	
Recreation & Parks - Cedar Hill & Nanticoke Harbor Reconstr.		\$ 99,000
Airport - Terminal Building Lighting/HVAC	\$ 100,000	\$ 100,000
Airport - Snow Removal Equip Bldg Des & Const	\$ 57,000	\$ 2,217,000
Airport - Taxiway E & Apron Recon - Design	\$ 6,500	\$ 248,500
Airport - Runway 5-23 & Taxiway B Recon Design	\$ 10,000	\$ 394,000
Airport - Snow removal equipment Refurbish	\$ 5,500	\$ 207,500
	\$ 905,634	\$ 4,413,570
LESS FUNDING FROM OTHER SOURCES		
Contingency	\$ (300,000)	Not necessary
Elections - Voter Registration System Upgrade	\$ (198,236)	Request withdrawn
Tri-County Shore Transit	\$ (60,398)	In operating budget
Recreation & Parks - Perdue Stadium - Coping Stones	\$ (38,000)	From bond carryforward
Recreation & Parks - Perdue Stadium - Walls & Railings	\$ (130,000)	From bond carryforward
Airport - Runway 14-32 Extension Phase 2	\$ (100,000)	
Airport - Snow Removal Equip Bldg Des & Const	\$ (57,000)	
Airport - Taxiway E & Apron Recon - Design	\$ (6,500)	
Airport - Runway 5-23 & Taxiway B Recon Design	\$ (10,000)	
Airport - Snow removal equipment Refurbish	\$ (5,500)	
TOTAL	\$ -	

EXHIBIT "C" - Governmental and Enterprise Funds

	FY2011 Budget	FY2012 Budget
	50 Roads	
Revenue*	\$ (5,308,139)	\$ (6,804,295)
Salaries	\$ 1,756,930	\$ 1,756,654
Operating	\$ 3,270,654	\$ 4,303,891
Capital	\$ 280,555	\$ 743,750
Total Exp	\$ 5,308,139	\$ 6,804,295

* FY12 includes the use of \$1.5 million of the Roads fund balance

	52 Airport
Revenue	\$ (1,028,328)
Salaries	\$ 295,726
Operating	\$ 701,102
Capital	\$ 31,500
Total Exp	\$ 1,028,328

	FY2011 Budget	FY2012 Budget
	51 Solid Waste	
Revenue	\$ (6,340,000)	\$ (6,370,901)
Salaries	\$ 1,776,389	\$ 1,776,482
Operating	\$ 3,644,111	\$ 3,923,421
Capital	\$ 919,500	\$ 670,998
Total Exp	\$ 6,340,000	\$ 6,370,901

	53 Electrical Board
Revenue	\$ (50,000)
Note: Electrical Board has 2-yr revenue cycle	
Salaries	\$ 31,074
Operating	\$ 8,947
Capital	\$ -
Total Exp	\$ 40,021

	Nursing Home
Revenue	\$ (9,164,631)
Nursing	\$ 4,215,616
Operating	\$ 4,211,205
Capital	\$ 593,338
Total Exp	\$ 9,020,159

	61 Youth & Civic Center
Revenue	\$ (1,697,900)
Salaries	\$ 799,573
Operating	\$ 893,327
Capital	\$ 5,000
Total Exp	\$ 1,697,900

	62 Convention & Visitors Bureau
Revenue	\$ (950,556)
Salaries	\$ 344,230
Operating	\$ 588,326
Capital	\$ 18,000
Total Exp	\$ 950,556

	54 Local Management Board
Revenue	\$ (1,124,490)
County Grant	\$ (55,880)
Total	\$ (1,180,370)
Salaries	\$ 109,808
Operating	\$ 1,070,562
Total Exp	\$ 1,180,370